

MICHIGAN STATE UNIVERSITY

VIETNAM ADVISORY GROUP

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 SAIGON - VIETNAM

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GENERAL OFFICE :
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July 15, 1959

Dear Art:

As you know from the other enclosed letter, this is the first opportunity I have to drop you a line. I was surprised to find how little time I had for myself on this trip. This letter is mostly about things back at the office. On reaching Calif. I got in touch with both McQueon and Williams re: the Field program. As you undoubtedly know by now, McQueon had to turn it down, and Williams was interested at the time I talked with him....and said he would get in touch with you right away.

Al German was down at the boat to see us off, and it was from him that I learned of Sandy's resignation. I certainly can appreciate all of your personnel problems, and feel quite helpless out here insofar as giving you some assistance is concerned. All I want you to know is that I am basically interested and concerned with affairs back home and will want to do all that I can. Incidentally, Jack Kenney brought up a point when he was talking about my tour in Saigon. He said that USC worked out their contract with ICA so that all regular faculty members were sent out for only one year, non-faculty members however being signed up for two years. You may wish to look into this if it can be of any help in bringing us back earlier if you get in a bind at home.

Buck Fruit is out here with USOM, and Walton has finally been hired and will be out here in Aug. I will be going over to USOM in a day or so, and then will start a round of visits to renew acquaintances, etc.

So far I have been getting quite an earful from Hoyt, Ryan, Smuckler and company. Frankly, I'm a little bewildered by the various reports and versions....nothing to become alarmed about, but the sort of thing that is a little awkward to put down on paper. I will have to let these first impressions ride for a while and see what kind of preliminary evaluation I come up with in a few weeks.

As you might expect, things are a little slow at the office what with everybody gone. We are planning some reviews of all of the projects, and hope to get the various programs back on the track in a month or so.

Will be writing shortly,

Sincerely, Ralph

July 25, 1959

Dear Art:

I am reluctant to put this sort of thing down on paper, but yet, you should be informed. I would prefer to be able to talk with you about the following, but since this is impossible, I must write. I trust you will destroy this part of the letter, for it should serve no useful purpose to you or me beyond information, and I do not wish to embarrass anyone, but only keep you posted. Frankly, I was amazed at the amount of bitterness which everyone unloaded on me with regard to Howard's administration. I did nothing but listen, and of course, cannot evaluate the comments. All I can say is all of those who have departed have left with an unpleasant attitude toward MSU. Much of this was generated because of their personal quarrels with Howard, and a little because of gripes about MSU travel policy, reimbursement, etc. From all reports, morale fluctuated between zero and below zero. I could fill several pages with all of the rhubarbs described to me. From all reports, comments about Updike were gross understatements. He apparently was a real problem, with drinking a real sore spot. May I suggest that you get in touch with Fabian at Wash State, and bring him out to E. Lansing for a debriefing. He had a long talk with me, and after unloading quite a bit, he put things in proper perspective. I think you should do this before Howard arrives in E. Lansing, for if the reports I get out here have any truth in them, you may have a nasty situation ~~devep~~ develop. Felix should be able to give you some insight into the kind of things you want to avoid. He should be back in the States shortly after you get this letter. Jack and Ralph were amazed to learn that Howard was still continuing his Newsletters. You may inquire discreetly whether or not Howard did any talking to this guy Colgrove who wrote the Scandal In Viet Nam articles. I hope that this does not prejudice you in advance about Howard's forthcoming association with PLA, for I have no personal axe to grind with him, but I feel that you should be a little forewarned as to what I walked into out here. The unfortunate thing is, that some of these guys, because of their bitterness toward Howard, may have unloaded to Theo Hall, thus embarrassing MSU. We, of course, have no way of knowing what they said when in Wash. for debriefing. So...Ce la vive.

July 25, 1959

Dear Art:

Now that two weeks have passed I think it is time to bring you up to date on what has transpired. We have learned that Stan Sheinbaum is on leave, so I am not including any copy for him...besides, I trust Ralph S. will keep Gabis posted on necessary information.

First of all, Ralph, Jack and I have had several good meetings wherein we have discussed future project plans, and we are in complete agreement at this time. Jack and I have prepared a project status report which gives us a picture of what programs have been completed, what are still in progress, and what we are going to propose to GVN in the near future. As soon as everybody is back to work I will have each man go over his assignments and commitments and try to work out a schedule whereby each one will be able to wind up his work during his current tour. I also plan to get complete agreements on the departure dates of each fellow so as to avoid the difficulties of the past. I have told Ralph that unless instructed otherwise, and of course, depending upon unforeseen local developments, I am planning to schedule things so that we can wind up shop in an orderly fashion during 1961. If someone has to stay out here for a longer period, I want to be able to leave here with the police project wrapped up, or adequate plans for bringing it to a good close. Don't misunderstand me...I am not planning to have the crew doing nothing, but considerable effort must be given to this kind of future planning. All of which indicates that by the first of the year I will want some indication as to your thinking about how much longer MSU School of Police Adm. should continue to be identified with the project. On one hand, we probably could plan to keep a finger in it for quite a while, or we may want to gradually transfer it to USOM Public Safety Div. They have not dropped any suggestions along this line...this is just the nature of the discussion which Jack, Ralph and I have had. So I think that in view of the fact that so many MSU Police Adm. people are now out here, a large part of the decision as to how long we stay out here will rest with you, Stan and the Deans. Naturally, we will give you our evaluation, but I hope we can have close coordination with you on this matter.

I have rehewed acquaintances with several of the Ministers with whom we have to work. Have not met Gen. La formally, for he has been out of town, but probably will get to see him Monday. Relationships with the VBI are cordial, but not as free as before. We must get clearance from him on all field trips, check with him before seeing certain people at the Camp des Mares, etc. , but most of VBI projects are moving along without too much interference. We just learned today of Franklin's resignation. We are going to meet on this next week and will get information to you as soon as possible. Can you give us any information on Rundy's status. There are rumors out here that if he found the right deal in the States he may not come back. We are, of course, planning on his return, but would like to have a little advance notice in case he pulls a Franklin on us. The communication project being as important as it is, MSU would look pretty bad if it received any serious set-back.

The big flap out here this past week is concern about the series of articles written by Colgrove for the Scripps-Howard papers on SCANDAL IN VIET NAM. All agencies have been feeding Durbrow and Gardiner information on various accomplishments. Both of them are taking off tomorrow for Washington to testify before senators etc. on the program. They feel they are loaded for bear and can refute all of this guy's claims and accusations. Of course, there is a little truth in what he writes, and it probably will result in an investigation, which again, Durbrow and Gardiner say they will welcome. Anyway, it's got a lot of people upset out here. Jack and Ralph feel that MSU is in the clear. Let us hear about the affair from your end.

I have had several discussions with Waltman and Ralph on the participant program. You and I are familiar with the problems in the States, however, I am still dismayed to learn that people out here have virtually no concept of what goes on with the participants in the US. This goes for what MSU and/or IACP does with or for them.....sure, they know the itinerary which is set up, but have virtually no appreciation of what is actually involved. Waltman is leaving in Sept., so each Div. will have to handle its own participants. I will put Vic on this right away, have Paul help him, and hope that we can get some improvements underway for 60-61 and 61-62. There is not much we can do for the 59-60 group which is already committed.

Waltman is going to do an evaluation of his experiences, but then I am going to work with Vic and try and do a comprehensive job on the police participant program, taking advantage of our experience on both ends. This is something that needs a lot of attention. All of which brings me up to this point. We have discussed your coming out here next spring or summer, whenever you set it up. It appears to me that you might concern yourself with a careful study of what has been going on, collect as much factual information as we can put together for you, and then use this to promote the idea of an International Police Participant Center back home. I still think that this is the best way to get our money's worth out of the participant program. Maybe you can arm yourself with a document which can help to get something underway if you spend a little time out here concentrating on this one project. Give me your reaction to this idea, for if it fits in with your plans, I will get Vic going on this rather soon. I visualize a thorough going interview program of all participants coupled with an evaluation of the worth of the program out here in the field. All in all, this is one project that needs looking into. Tell Joe I have not yet had an opportunity to spend much time with Chanh, but will be giving you a full report as soon as possible.

We are well settled in Sanderson's house, the kids have gotten into the swing of school after having a rough first week catching up, and Arnella is getting to know her way around. She is tutoring a Chinese boy in English, and may getting involved in some other English teaching classes. The family is looking forward to Vic's arrival tomorrow, for this will be their first reminder of home. Strecher's will be living in Sloane's former place. Charley is living at the office now that both of his boys are back in the States. We saw ^u canine several times, and also were out at the airport when she left last Tues. eve. Betty, will you please check with Doris and see if she deposited the two checks which their office owed me; one for the trip to Wash. and one for French lessons. Thanks.

As ever,

Ralph

MICHIGAN STATE UNIVERSITY EAST LANSING

COLLEGE OF BUSINESS AND PUBLIC SERVICE
SCHOOL OF POLICE ADMINISTRATION AND PUBLIC SAFETY

August 3, 1959

Mr. Ralph F. Turner
MSUG, Box 34
APO 143
San Francisco, California

Dear Ralph:

Upon my return from military duty, I read the very interesting note you sent to the department regarding the experiences you had while travelling. I can imagine that the presence of your family cramped your style a little bit, but I can appreciate the wonderful experience it must have been for all of them. Needless to say, I showed Mary the letter and received several complaints, wondering why she couldn't have a similar experience.

I have been trying to enjoy my vacation and not spend any time at the office, but I am afraid it hasn't worked out quite as I planned it. Sandy Shoults' resignation created problems for me and I have had to find someone for the Police-Community Relations Study. I became very desperate upon my return from Washington and called Don Leonard and offered him the opportunity to direct the study; even he turned me down. So, I immediately got in touch with Williams who had been writing to me, and he left today, August 3, for Puerto Rico and will not be back until the end of this month. However, when I talked with him over the telephone, he assured me he was very interested and would give me a decision some time this week, after his arrival in Puerto Rico. If he does not accept, I have run out of candidates for the job, and I, frankly, do not know what I will do. However, I will cross that bridge when I come to it.

It was difficult to work^{out} the teaching schedule and I have had to assist Frank Day and Jim Brennan with it. At the moment, we have the fall term schedule resolved, unless one of the people whom we have offered a job does not accept it. As you know, we have hired Chapman who will be here September 1, and since you left, I have hired Lieutenant Roy Hollady, the officer from the Oak Park, Michigan department who was doing graduate work with us until this spring. Hollady is employed as an instructor and will continue his graduate work, but not in this department; he expects to be accepted by the Political Science Department in the field of Public Administration. I have also offered a position as an assistant professor to William Yankee, formerly with the Kalamazoo Police Department and now on the staff of Western Michigan University. He has a Master's degree and is working on the doctorate at M.S.U. in Psychology. He has been highly recommended to me by Jim Slavin and other members of the department. He has not accepted, yet, but I expect to hear from him this week. If he does accept, our teaching schedule will work out well for the current academic year. I have also hired George Eastman to teach our 321 course during the fall quarter.

While in Washington, I also interviewed two people I would like to consider for future positions on our staff; they are Professor John Bryan, head of the

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Fire Protection Engineering program at the University of Maryland, who is very much interested in the proposal I made to him and who will have completed his doctorate in psychology a year from this coming fall. He fits into my plans for developing a fire administration curriculum and, also, the need to provide a course or two in fire administration to our general law enforcement majors who should gain some knowledge in the field, in view of the police-fire integration that is taking place in many communities. As you know, I expect this trend to increase in the years ahead. I also talked to a retired Army officer, Colonel Alton Miller, who taught at Pennsylvania State University at one time and is now teaching languages in Arlington High School. He has an industrial security background in the military service and was also the civil defense director in the State of Pennsylvania. I have Miller in mind for the industrial security program and he seems interested, although he will not make a decision before January. As you may anticipate, I have about given up on Sheehan, and although I have not made a final decision, I do not believe that I will recommend him for reappointment. His immaturity and insecurity and inability to comply with the simplest directions have taxed my patience to the utmost.

I wrote Jack Ryan last May and have not heard from him to date. I am wondering if there is any substance to a rumor that keeps occurring, that he will not return to the university. If you can check this with Jack at an appropriate time, I would appreciate it. Of course, I would rather hear from Jack that he does not have any personal problems and that he expects to return and remain with our faculty. We both know Jack well enough to be perfectly frank with him, and I certainly hope he will be equally frank with me, if he does not plan to return to Michigan State either before or after his sabbatical leave, which he has requested.

Betty informs me that all the stubs have been mailed to you and, also, that the East Lansing Bank does have the instructions straight regarding the mailing of monthly statements to you in Saigon. If there are any complications or new problems, please let us know and we shall try to correct them.

Regarding O.W. Wilson, several of our friends on the West Coast have sent me letters, in which newspaper clippings have been enclosed, indicating that an academic committee has recommend the abolishment of the School of Criminology at the University of California. As you can expect, there was considerable disagreement over this recommendation, and the chancellor decided to withhold the report and has not released any portion of it. Consequently, there is much conjecture regarding the reasons upon which the recommendations were based, and we have not heard any further information, except to learn this is the principal reason why O.W. did not go to Hawaii. I certainly hope he is able to survive this particular assault upon his department and that many people will come to his defense, especially the I.A.C.P. It would be unfortunate if the program at the University of California were abolished or absorbed by some other major program. I wrote O.W. a note, offering to help if he thought I could, and sent him a copy of a very fine address by the president of the Pennsylvania State University, strongly urging the continuation of so-called vocational- and professional-type programs at the university level. If anything new developes at California, we shall keep you advised.

Thank you very much for the additional note enclosed in your letter. I have written to Stan, asking that I be involved in all debriefing activity of M.S.U.-Saigon police technical advisors and strongly urged that Fabian be routed through East Lansing. In my memo to Stan, I also suggested that we begin plans for my

departure from East Lansing for Saigon some time during the first two weeks in April. Unless Stan has some reasons to prevent my departure at this time, I shall plan accordingly and you can expect to see my some time during mid-April 1960.

Regarding the thoughts you raise about phasing out the police program, I have always urged that we continue to be a part of the M.S.U. program and remain in Saigon as long as the Public Administration program continues. In other words, we went in together; I suggest that we go out together, unless there is strong reason for us to phase out at an earlier date. However, I shall discuss this thinking with Sheinbaum and Dean Seelye some time this fall and shall convey our thoughts to you. In this regard, how long does the Public Administration program expect to remain in Saigon? Have you explored this question with Smuckler? If not, please do so so we can be thinking together and I can have some idea what scheduling they have in mind.

I was surprised to learn about Franklin's resignation. If our East Lansing office knew about it, they did not convey the information to me. I did not know anything about Rundlett's status, except to learn that he was on campus while I was in Washington. From the reports I have received, however, to the best of my knowledge, he expects to remain with the Vietnam program. However, Stan may have more accurate information.

Your suggestion regarding the assembling of factual information to promote the idea of an international police center is excellent. I suggest that you assign Vic to this as soon as feasible and have it completely developed for me to examine when I arrive next spring. The development of an international center is a subject that I want to discuss at some length with Hoyt and shall ask him to document the need for such a center as soon as he has time to devote to such a project.

There are a couple of other subjects I should like to have you think about and perhaps have Ryan, yourself, and Vic work on when you have time to think about it. I have reference to the discussions you and I have had about ^{the proposed} ~~course~~ we have titled, "Comparative Police Administration". It occurs to me that it might be desirable to pick the brains of many of our people who are now in Saigon and develop a very comprehensive outline of what should be considered in the development of such a course. I believe this ought to be sufficiently detailed to include, perhaps, a two-term offering of three credits, each. The second thought I have is what you and the other members of the staff think should be involved in the briefing of U.S. officers who are being prepared for an overseas assignment, such as our Vietnam Project. As long as you, Vic, and Paul have just had your experience and could relate it to the experience of others, perhaps you could give me some suggestions I could pass on to the ICA and I.A.C.P. people, so that those primarily concerned can do a better job in preparing American law enforcement people for these assignments. Let me know how you react to these two suggestions.

This about brings you up to date, and if anything new develops, I shall let you know. Please extend our warmest regards to Arnella and the kids and remember us to the staff.

Yours sincerely,

Act
A. F. Brandstatter
Director

P.S. Have Paul Shields send me the name of his friend in the FBI Chicago office whom I met at the police - Comm Rel - Inst & is interested in a job with us. Act.

AFB:br

Aug. 26, 1959

Dear Art:

It was good to receive your letter of Aug. 3. I'll answer your various questions first, and then try and bring you up to date. I can appreciate your personnel problems and all of the difficulties you have in trying to patch things up. Naturally, I am keeping these things in mind and hope that I will be able to give you all the necessary information from this end, come 1960, so that you can plan for 1961 with some reasonable assurance. You have undoubtedly heard from Jack by now, and as far as I have been able to learn from our discussions, Jack will definitely be on board in E.L. Jan. 1, 1960. I know there are all kinds of rumors floating around, etc. and I don't know if he has made this general knowledge, but he tells me that Jeanine has started application for US citizenship papers, so this should take care of rumors about her not coming along...in summer 1960. The news about O.W. was most interesting...and unfortunate. I certainly will want to be kept posted on developments. In addition to your having a chat with Fabian, I hope that arrangements will be made for Manopoli and Handville to come by MSU while they are on home leave.

We have just received official word from GVN that they will not be requiring the services of a traffic man, so this eliminates the problem of seeking a replacement for Franklin.

I had a talk with Ralph S. re; the plans for the total MSU project and their plans for phasing out. While there will be more definite plans made in late 1960, he indicated as of now that the plans are to phase out completely in 1962. If GVN or MSU feels that MSU should continue out here on a very reduced scale, Ralph suggested that MSU would try to do it with some foundation financing...not through an ICA contract. The police group might become involved in this type of arrangement if our services were still needed. This kind of planning has been most helpful to me, and after Manopoli and Handville are back, I think I will be able to work out a schedule that will fit into the total program, both out here in Saigon and back in E.L. without any difficulty.

Vic is settling into the participant program very well, and by the time you arrive we should have a fair amount of data on this entire venture. There are a number of snafus connected with the present group scheduled for the States this fall. Part of the problem has to do with Gen. La having dragged his feet in selecting participants, a second aspect concerns confusion and inadequate planning both here and in E.L. re the radio training for technicians, and the third problem is inadequate english capacity on the part of the participants. To summarize, we're doing our best out here to get things straightened out...and you, Joe and Larry do not have to worry about any MSU contract participants arriving for the start of the fall term. As soon as we have definite information on these fellows, both as to anticipated and confirmed departure dates, I'll let you know.

Paul is working with Handville and will be able to fill in for him while Bud is on leave. He is also working on your suggestions about the ICA briefings. I'll will keep jogging both he and Vic on this one. Paul said he was sending the name of the fellow you inquired about.

Our family has settled in very well, no sickness problems as yet. I bought John Griffin's scooter, and Arnella rides side saddle very well, in fact, she sort of gets a kick out of it, and we find ourselves taking rides just for the fun of it, plus using it for our social calls whenever the weather permits. Our car will not be arriving for a few months because of a model change at the factory...thus a slight delay in shipment.

I suppose you have been reading the stateside versions of the Colgrove hearings. Burbrow, Gardiner, and Williams are back in Saigon, none the worse for wear, and we are looking forward to the Senate investigating team. As might be expected, there was some truth in the articles, but also, apparently too much sensationalism to really get the Congress excited. It will be interesting to see how this all comes out.

We have received the informal notice of Rundy's resignation via a letter from him to Hemmye. Frankly, many of us out here are relieved

that things worked out this way. As you probably know, the ICA inspector out here has got an investigation going on Rundy. Jack and I are trying to give Ralph and a few others some advice on how to keep MSU on the right track in these matters. They seem to feel that this investigation cannot possibly embarrass MSU, but I think part of their feeling comes from lack of experience in this kind of a case. The way things stand now, Rundy is under quite a cloud, and depending upon the outcome, he may be in the clear, or he and MSU will be on the hook. We hope things work out satisfactorily, but don't be too suprised if the ICA investigators start prowling around in the States and at MSU. Naturally, we are assuming that Rundy has not been contacted on this matter by ICA...so you will have to keep this confidential until there is more official word in E.L. I am working closely with Hemmye in order to get filled in on the communications program. As soon as we get some pressing details worked out will give you full information re: his replacement.

Jack's recent letter fills you in on the Civil Guard matter. I too feel that we will not have any difficulties with Walton. Things are going along very well, and I'll keep in touch with you as regularly as I can.

I know Betty called the bank re: their sending my monthly statement to Saigon, but would please have her call again and tell them that I haven't received one dam thing from them since June 1, when I was still in Okemos.

As ever,

Ralph

MICHIGAN STATE UNIVERSITY EAST LANSING

COLLEGE OF BUSINESS AND PUBLIC SERVICE
SCHOOL OF POLICE ADMINISTRATION AND PUBLIC SAFETY

September 11, 1959

Mr. Ralph F. Turner
Police Administration Division
MSUG, Box 34
APO 143
San Francisco, California

Dear Ralph:

I have pursued your suggestions and have asked that Manopoli and Handville also visit East Lansing during their home leave. I understand from Stan Gabis this is being arranged. We were successful in having Fabian visit East Lansing. He was here for one full day and I spent the entire day with him. Needless to say, it is disturbing to hear the things he has to tell about the relationships he and others have had with Howard Hoyt. I am making a confidential memo for the file of the information obtained from members of the Vietnam staff whom I shall interview regarding Hoyt's relationships with the staff. I plan on seeing Newman and Jerry Franklin, also, as soon as it is convenient.

I have had a long letter from Jack, in which he confirms the fact that he will return to our staff in January 1960. I am pleased to learn this and he will be a very welcome addition.

I assume from your discussions with Ralph Smuckler and your comments made in your letter of August 26 that the police program will continue until 1962 and will phase out completely under the present contract with the Public Administration program. I concur in this kind of thinking, and if it is necessary, to continue beyond 1962 under foundation financing; perhaps we can discuss this next April when I expect to be in Saigon.

I am certain you have not had time to give much thought to the development of the comparative police administration course we have been talking about for many months. I hope you will have an opportunity to have an extended visit with Jack about this and report your thinking to me so that I can pursue the matter further with Jack upon his return to East Lansing.

Thanks for assigning the ICA briefing question to Shields and Handville. As soon as they are ready with suggestions, I shall be pleased to have them.

Howard Hoyt arrived in our office on Tuesday afternoon, September 8. I happened to stop in for a minute, having just returned from Pte. Lookout, and had an occasion to welcome him very briefly. I have developed a list of forty-two items for him to consider on a short- and long-term basis for the short course programs. However, he is going to be in Kalamazoo the remainder of this week and will be back in East Lansing to devote full attention to his responsibilities this coming week. I, of course, expect to have a long visit with him next week.

We were unable to employ William Yankee, whom I mentioned in my last letter to you. He decided to stay with Western Michigan. Therefore, it was necessary

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for me to hire two guest lecturers for the coming fall quarter. I did this after consultation with the senior staff people, and we have employed George Eastman to teach PLA 512 and Glen Leonard to teach PLA 321. Using guest lecturers means we have one teaching position that has not been filled on the staff. However, Dean Louhi assures me that by employing two guest lecturers, we are able to retain this position. I was concerned about this because of the budget problems and the fact that the university stated that any unfilled positions existing on the faculty would be vacated.

I have finally made a decision regarding Bob Sheehan. Again, I had a long visit with the senior staff people and introduced the problem that I have been having with Sheehan for the past two years. With the exception of Jim Brennan, the entire staff concurred in my thinking and supported the decision I was considering--not to reappoint him. In all fairness to Brennan, he finally agreed, after hearing everyone's opinion about Sheehan's activities, that this is a wise decision. Needless to say, I do not look forward to informing Sheehan of this decision. I expect quite a scene to develop.

Lieutenant Williams with the Los Angeles department turned down our offer to assume the responsibility for the Police-Community Relations Study project, and I have written letters to five other police officers in various parts of the country, soliciting their interest. To date, we have not received any replies, and at about this point, I am becoming concerned. If we are unable to hire police officers, it will be necessary for us to go outside the police field for a project director.

We are being kept informed about the Rundlett investigation, and I hope we do not get hurt too badly. I was surprised to learn a previous investigation had ensued and the results indicated that everybody's skirts were clean. It seems to me that if suspicions existed before, it would have been desirable to have watched Mr. Rundlett very closely. I shall appreciate being informed regarding the progress of the investigation. To date, we have not had any investigators on the university campus, although they are expected.

Jack Ryan indicated in his last letter that he was disturbed with Buck Fruitt's report regarding relationships with our people. I am going to suggest to Jack that he not take any action, but merely report in full the entire matter to you, and at some appropriate time in the future, you can discuss this with Walton after Fruitt has left and Walton has had an opportunity to make his own evaluation of existing relationships.

Betty informs me she has again checked with the bank and they advised that the statements were mailed, but they were not certain whether it was airmail or the regular mail. This may account for some of the delay. The August 24 and 25 checks mailed on September 1 were sent via airmail. Let us know if you do not receive these checks and statements and we shall keep prodding the bank.

We shall have our first department staff meeting on September 17 and we expect to hold them regularly on the third Thursday of each month. I shall have Betty routinely send you a copy of the agenda and minutes of the meetings so that you may continue to be informed about matters under discussion at our staff meetings.

I am pleased to hear that the family arrived in good shape and that no one has experienced any sickness. It was nice of Arnella to write us at home and both Mary and I appreciate it.

Mr. Turner

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September 11, 1959

As you perhaps know, my leave is just about over and I must say this was about the worse time that I could have asked for a leave of absence. However, it has been very good for me and I have done more reading in the last two months than I have done since I arrived in East Lansing thirteen years ago. I have a couple of ideas for books and have begun to gather resource material; if time ever permits, I may do some writing.

Two weeks from tomorrow, we play Texas A. and M. at East Lansing. To date, I have been out during the week occasionally to watch the football scrimmage, and Art has been doing reasonably well and is currently running with the third unit. I think Michigan State is going to surprise a lot of people this fall. Unless they are beset with injuries, I believe they will have a very good football team. Time shall tell and we shall keep you informed.

Please remember me to Shields, Strecher, and Ryan and thank them for writing; I shall respond in due time.

Yours sincerely,



A. F. Brandstatter
Director

AFB:br