

October 5, 1959

Dear Art:

It was good to get your letter of Sept. 11 and finally hear something from the office. We have been flying pretty blind out here what with everybody on campus off on vacation. Smuckler also complains about not getting any current information. Things are going along at a pretty good pace, and I am becoming more involved in the office routine what with Jack beginning to make plans for his departure. With regard to the police project continuing until 1962 it appears to me that we should be thinking along the following lines: As you have already heard, there will be replacements for Hemmye and Manopoli coming up. While Ralph's will be sending you job descriptions, please don't rush into recruiting until you receive my personal evaluation of the kind of fellows we want. My guide lines to you will be the kind you can't put in an official letter. I'll get those off to you in a few days. But in the meantime, I hope we can get at least one MSU man to head up the police division after I leave. This means that either Hemmyes or Manopoli's replacement should be an MSU man, for I foresee many problems concerned with closing out the project that should receive the guidance and attention of an MSU man. More about this in my later letters. There haven't been any new developments in the Rundlett case, but to sum it all up, his actions have embarrassed MSU, and made our communications project suspect, so now we are fighting an uphill battle every step of the way in order to keep things rolling. Frankly, I don't blame Walton or Gardiner for questioning our proposals, what with all the furor about the total ICA communications project....but this is doing it the hard way...and it certainly is setting things back many months. After the dust settles a bit I hope I will be able to evaluate just how much Buck Fruit has been instrumental in slowing things up. Anyway, I am not one bit discouraged, and realize that I will have to plod along through weary miles of red tape and bureaucracy. Aside from this, things seem to be going quite OK as far as the crew is concerned. The 3 cases of hepatitis, Scigliano, Zasloff, and Waltman, plus Vick getting the amoebics the day after he arrived was a little depressing

at the outset, but things are improving. Vick had a second case of the amoebics and is waiting now to find out how he is getting along. Barbara also came down with the same thing, but seems to have responded to the treatment for the time being. Jerry Shields had a slight gall bladder attack, but seems to have everything under control, what with watching her diet, etc. Shields, Hemmye and I just got back from a rugged field trip all the way up to Hue and the parallel, and then had to fly back because a bridge went out. The cars are still sitting up there. We hope we can get them back before the rainy season sets in for good. Aside from that the trip was very good, informative, and most useful as far as filling us in on current conditions. We have got several more trips scheidunged for the immediate future, so there may be a little delay in my writing until I get back. We understand the Seelye and Taggart will be out early in November. Will we go through this commodity-procurement business again? Things look quite different out here than in E.L., so I'll be interested to learn what the current thinking is. While April is a long ways off, here is something that will have a bearing on your plans. The kids are out of school April, May and June. I am tentatively planning to take the family to Cambodia, Bangkok and Singapore for a vacation, probably in May and part of June. As soon as I get the dates firmed up I'll let you know, so that there will not be any confusion. We will also appreciate knowing your schedule, for Shields has kids in school, and if he goes out of town for any vacation it probably will be during this period. Arnella is now teaching 6th grade in the American Community School and enjoys it very much. The kids are keeping busy with school work, swimming daily, tennis lessons, etc. We have all gotten down to the beach several times and enjoyed everything plus a good burn. We have learned the score of the first MSU game and are presently waiting to see what happened with MICH. I hope to get off a long letter re: my first impressions after being away for two years. We all welcome letters from E.L. Tell Joe I haven't forgotten him, and will be sending him a detailed account of what is going on as soon as I get some more definite word on plans for the new lab building. I am pressuring La to get going on this but quick.

Turner

October 13, 1959

Mr. A. F. Brandstatter, Director
School of Police Administration & Public Safety
Michigan State University
East Lansing, Michigan

Dear Art:

Ralph Smuckler has just indicated that he would like some hurry-up information on job descriptions regarding Rundlett's and Manopoli's replacements. I had planned to take a little more time in preparing these descriptions and send them on to you later, but will do the best I can on short notice. I hope I will be able to send additional information in the near future.

Regarding the replacements for Rundlett and Manopoli, I believe there are a number of things which must be taken into consideration such as their time of arrival, length of contract, and whether or not they are MSU people.

I am enclosing a separate sheet on each replacement which will cover the above mentioned points in addition to other pertinent information.

With regard to these replacements being MSU people, I have the following notations. It looks as though these replacements will be arriving some time between January and June of 1960. If they are employed on two year contracts, it means that they should be leaving Saigon some time during the spring of 1962. In view of the fact that the present MSU contract expires June 30, 1962, some thought should be given to either planning for the replacements to extend until the end of the contract in 1962, or be hired at such a time so that their normal tour would be concluded at that time.

It is my feeling that if at all possible there should be one or more MSU Police Administration people on hand at the time that the project is winding up. In addition to an orderly conclusion of the project's business in accordance with USOM's requirements, it appears to me that

there will be a considerable number of documents, records, reports, etc., which will be of interest to the School of Police Administration and should be returned to your office in East Lansing. I cannot visualize a non-MSU man taking the kind of personal interest in the department's problems and desires about these matters. While this may be a premature and unkind statement, experience shows that at the end of two years the staff members are primarily concerned with leaving Vietnam and looking forward to their return to the States. So in the best interest of the PLA department, I would like to see a MSU man around to wind up the affairs of the project.

Ralph Smuckler suggests another possibility, namely, that Manopoli's replacement might be hired for a 1-1/2 year contract, with the understanding that if he is satisfactory he will be extended to a full two year contract. Another suggestion is that arrangements may be made to have a MSU PLA staff member (Brandstatter, Turner, Ryan, Hoyt) return to Saigon for approximately three months to wind the project up in 1962. This suggestion is based on the notion that you may not be able to get MSU staff members to replace Rundlett and Manopoli, and it also assumes that the contract will have enough man-months left for a consultant to come out and wind up the project.

It's all yours and I hope you can find some guys to do these jobs.

Sincerely yours,

RALPH F. TURNER

Attachments

cc: Dr. Smuckler
Coordinator

MANOPOLI REPLACEMENT

A. PERSONAL QUALITIES.

Naturally, we would like to have a man who is mature, emotionally stable, patient, and capable of adjusting to the situations which are peculiar to working in Saigon. I am assuming that you will have potential recruits read this letter so that there will be no misunderstanding on their part. It is also important that you consider the family status or conditions of the prospective recruit. As all of you know, these matters have occasionally been the cause of some problems. Naturally, I would expect that you would look into the drinking habits of the recruit and his family. As you know I am not averse to having a few drinks myself, but I trust you understand what happens when these things get out of hand.

I anticipate that Manopoli's replacement will be taking a reasonable number of field trips. This does not mean that he will be expected to be away from Saigon for long periods of time throughout his entire tour, but as you know, we have had some people in the past who have been reluctant or even refused to go on field trips. Traveling of this type will definitely be a part of this job. The recruit should also be apprised of the fact that at times the field trips may be a little rigorous as far as personal comfort is concerned, all of which means we do not want an individual who is unwilling to do a little roughing if necessary. I trust that Jack and Howard will add their observations to these personal requirements.

B. TECHNICAL SKILLS.

Next to the communications program, the National Identity Card Program appears to be a major effort of the Police Administration Division. As you have probably heard from Howard, a pilot program has been underway for several months and I have personally been very favorably impressed with what I have seen. The major portion of the work is still before us in that it involves the preparation of new identification cards for approximately seven million people in all of South Vietnam. USOM has already invested a fair amount of money in photographic equipment and plastic supplies to assist the GVN in carrying out the projects. Therefore, it is one which cannot be taken lightly, or in the event of failure, glib excuses will not suffice. The GVN is intensely interested in the success of the program and naturally we hope to see it carried to a successful conclusion.

As far as the details of this work are concerned, the recruit will be expected to assist the Surete Identification people in planning and carrying out the actual work. This will mean many conferences with the people in charge and it will mean field trips to virtually all of the provinces to personally check on the progress of the program. In brief, Manopoli's replacement will have responsibility for aiding and assisting a program wherein all people in South Vietnam over the age of 18 will be photographed, fingerprinted, and will receive new identification cards.

A second and probably most important requisite of the recruit concerns his skill as a fingerprint technician and ability to plan for what will eventually become a large fingerprint file. As far as being a technician is concerned, the recruit must be able to classify, file and search for fingerprint cards in a file which uses the Henry system and which ultimately will have to include FBI extensions. So I will take it for granted that this replacement will be a thoroughly competent fingerprint identification man. As far as supervisory qualities are concerned, he will have to plan for the expansion of the present Henry system fingerprint file to eventually accommodate seven to nine million fingerprint cards. These supervisory qualities will have to include office layout, personnel assignment, management of incoming fingerprint cards and outgoing information. He will have to be prepared to set up a system of control and analysis of the fingerprint files insofar as errors are concerned. By supervisory qualities, I do not mean that the technician will actually be supervising the work at Camp des Mares, but rather, I mean that the recruit should have had supervisory experience in a fairly large fingerprint identification bureau. He will have to call upon this experience to give advice and suggestions to the VBI.

In addition to being a good fingerprint technician and identification bureau supervisor, the replacement may also have to be able to teach new Vietnamese employees how to classify fingerprints. As you know, there were a certain number of fingerprint technicians who were trained originally by Corey Dymond in 1955-1956. Some of these people are no longer with the Identification Bureau and there has been a certain amount of in-service training of new technicians given by the Vietnamese. In view of the tremendous number of cards which are coming into the Identification Bureau as a result of the National Identity Card Program, it will be necessary for the Vietnamese to increase their staff of fingerprint technicians very quickly. We are currently advising them that they will have to plan to go on a three shift basis if they hope to keep their heads above water. This means that the replacement will have to plan on starting some fingerprint classification classes very shortly after he arrives. He may receive assistance from some of the Vietnamese but it would be better if he would think in terms of doing the job himself. Then if he does receive assistance, so much the better. With regard to the above comments on teaching, please make it clear that the recruit should not plan definitely on doing actual teaching, but rather be prepared to do teaching if necessary.

So much for the important technical skills of the recruit. In addition to the above mentioned requirements, it will be helpful if we can count on using this recruit to help us in some of our record bureau projects which are currently underway with the VBI and the Municipal Police. In other words, he should be a man who knows enough about police records systems to be able to assist and advise these people with regard to some of their problems in this area.

Secondly, it will be helpful, however not absolutely necessary, that the replacement have a little familiarity either with criminal investigative methods or police science laboratory techniques. I am assuming that the recruit will be reasonably competent in photographic procedures, namely, that he know something about taking pictures, developing negatives, and making prints, for there is a tremendous amount of photographic lab work connected with the National Identity Card Program.

For your information, you should be advised of the fact that we now have on order 120 cameras with Strobe flash attachments and tripods for use in the Identity Card program. We also have on order an adequate number of typewriters and fingerprint magnifying glasses in addition to a sufficient amount of plastic laminating sheets to carry on the program. We have also ordered fingerprint file cabinets for filing and storage of the cards. As you might suspect, in any program of this type there is quite a backlog of unclassified fingerprint cards. The recruit will have to be prepared to set up some emergency measures to get the Ident. Bureau busy on reducing this backlog of unclassified cards.

In summary, I hope that this will be of some help to you in looking around for Manopoli's replacement. We don't want a bum; we don't want a prima donna; we want a guy who will be willing to take the required number of field trips in order to see that the job is being done properly. He must be a skilled fingerprint technician and be willing to get into the files, classify prints if necessary, work with the technicians, and generally assist in the planning and supervision of what will become a fair-sized national fingerprint file. He also must be able to teach the classification of fingerprints, working through an interpreter, for this will be a number one priority job. I trust that by now you have had enough experience in learning about the personality quirks of various people which have caused problems out here in Saigon. I realize it is difficult to spot this in advance and anticipate how things will develop out here, but I hope you will use good judgment in this matter.

I don't know if this job description is completely helpful to you for I suspect there are a number of unanswered questions. Whatever they are, let me know immediately and I'll give you a quick reply. I hope that you will have the potential recruit read this letter so that he will know what kind of a situation he is getting into.

Naturally, it would be most desirable if the recruit has some knowledge of French. As you know, with Ryan and Manopoli's departure, the Police Division is without a fluent Frenchman. Also, as you know, the present Police Division has a strong university oriented background and the replacement will probably feel much more comfortable if he is not anti-university.

RUNDLETT REPLACEMENT

With regard to Rundlett's replacement, in addition to the personal qualities which I stated in the first job description, let me add that we have got to have a guy who is honest. I do not mean to imply that Rudy was dishonest or that Manopoli's replacement can be dishonest, but rather, we have to have a person about whom there will not be the slightest suspicion with regard to a conflict of interest. We don't want a sharpie who is continually trying to shoot angles and, again, we have to have a fellow who has good planning, administrative and teaching experience, but who also is a nuts and bolts man, for I anticipate that there will be a certain amount of construction, erection and installation work. Also, we can't have a guy similar to the one sent out by Westrex who, from the experience we had with him, apparently was not able to do much more than change tubes. I am referring to Singer. Stan Gabis should have some information on this matter and Ryan will be able to fill in the details.

As with Manopoli's replacement, I visualize a fair amount of traveling to supervise and probably assist in the installation of equipment in various parts of the country. This again means the replacement will have to be one who doesn't mind roughing it and will also be able to do field installations under sometimes adverse conditions. The following information was provided by Hemmye and contains the technical knowledge which will be meaningful to the recruit.

- "Act as liaison with VBI radio chief.
Coordinate installation technicians and crews for:
1. Motorola equipment
 2. Towers
 3. Westrex and Teletype equipment
 4. AN/GRC-9
 5. Microwave contractor
 6. Training programs for above specialties
 7. Emergency power generators
 8. Telephone equipment

Supervise the training program in basic radio.

While it would be desirable that the subject be familiar and have had experience in the repair, installation, etc., of all the type systems listed above, the likelihood of such a person being available is very slight. It is essential that the subject have several years experience in the radio-TV service field and, in addition, have some experience in the adjustment and/or repair of transmitting equipment. The possession of an amateur radio operator's license which represents some skill in the field is a definite asset.

The subject will have considerable administrative responsibility and also will be involved with local technicians. Ability to 'get along' is far more important than a knowledge of French."

There is another side to this job description which cannot be dealt with lightly, namely, the writing of specifications, preparation of purchase orders, and control of the maze of paper work which is required by USOM from the time you decide to buy something until the material is delivered in Saigon and then distributed to its ultimate receiver. In other words, besides being a competent radioman, the person in this job will also have to be prepared to do a considerable amount of paper work whether we like it or not. In our more optimistic moments, barring further roadblocks on the part of USOM, we hope that the major portion of specification-writing and procurement will be completed by summer and fall 1960. However, the replacement should be prepared to handle these problems if they should arise.

For your information, a fair amount of the planning was done by Rundlett. However, we are learning now that there were many omissions and Jerry Hemmye is busy with rewriting specs and filling in many of the gaps left by Rudy. As you know also, as a result of the total communications boondoggling in Vietnam, all communications projects including MSU's are suspect. As a result we are now struggling with Frank Walton and USOM to get the major portion of our original planning approved so that important purchase orders can be placed. This means that we are continually being second-guessed and have to do a lot of review and explaining of our plans. As I see it, this state of affairs will undoubtedly continue for several months after which time I expect some decisions will be made and we'll be given the go ahead on USOM procurement. All of which means that the hardware which we will be ordering shortly probably will arrive in Vietnam some time during the summer and fall of 1960.

If this time table is correct (and about the only thing I expect will happen to it is that it will be slowed down), it means that the equipment will arrive here shortly after Rudy's replacement is on the scene. Therefore, it is most important that the replacement arrive some time between April and June of 1960, certainly no later than July, so that he will have some period of overlap with Jerry. I'll be damned if I want this guy arriving here a week or two before Hemmye is due to leave. If this occurs we will really be in a mess and I would like to avoid this. As you know, MSU has been frogging around with the communications program since 1955 and with the exception of the installation of three teletype machines, we have not made a dent in our major backbone communications network. I appreciate all of the difficulties which have been encountered to date. However, if nothing substantial is accomplished by 1962, we'll have a hell of a lot of explaining to do.

So if we get the right kind of a guy (another Hemmye) and he arrives at the right time, and we do not get more than the expected road blocks as far as USOM is concerned, we might be able to get this show on the road between 1960 and 1962.

MICHIGAN STATE UNIVERSITY EAST LANSING

COLLEGE OF BUSINESS AND PUBLIC SERVICE
SCHOOL OF POLICE ADMINISTRATION AND PUBLIC SAFETY

October 16, 1969

Mr. Ralph F. Turner
Police Administration Division
MSUG, Box 34
APO 143
San Francisco, California

Dear Ralph:

It was good to receive your letter of October 5. Needless to say, the rat race is on in East Lansing since fall term started and, especially, for me. Time passes very quickly.

For your information only, I have contacted a man named Francis K. Gribbon who is a retired captain of the New Jersey State Police and who was the director of their Identification Bureau; enclosed is a resume of his background. He is one of the applicants I had contacted before and had marked him an outstanding prospect. He is interested, but I have not made any commitment to him. Your suggestion that we consider an M.S.U. man to replace Hemmye or Manopoli and that this person be one who may head up the police division after you leave, causes me to assume that you do not believe any of the present personnel in the police division in Saigon is capable of administering the program. If this is true, who do you suggest from our present staff in East Lansing for the assignment? There is a possibility that we will be able to hire George Eastman either this spring or next fall, and he would be a good prospect from the standpoint of experience, at least, for the Vietnam Project. However, I am not sure he would be interested in considering such an assignment. Glenn Schultz is the only one who has shown any real interest in considering an assignment to Vietnam. This presents problems to me, but I believe if we can hire Eastman, he could take Schultz's place. I am merely thinking out loud and would like to have your reaction to these thoughts.

While in New York for the I.A.C.P. conference, I had a long visit on two occasions with John Manopoli. He was extremely friendly and I sincerely believe he regretted the decision he felt he had to make by not returning to Vietnam. His principal reason was the fact that his youngsters are in high school and the offer received was so good he could not refuse it, but I believe he was primarily interested in his youngsters' welfare and this was the deciding factor. He was very complimentary about the program and was the most objective of the staff I have talked to so far. Also, he and Newman were perhaps the most objective and least critical than anyone else. Both were highly complimentary regarding the project and the staff and recognized the difficulty of handling some of the prima donnas among our police group. I shall discuss the results of my investigation initiated as a result of your confidential letter when I see you next spring.

Regarding next spring, I am tentatively planning on leaving here about April 25 and spending two or three weeks in Saigon, depending on how long you

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think I should remain. Please advise me in this matter as soon as possible, as I should like to make final plans with the travel office in January.

I learned, yesterday, that Seelye was planning on being away from here about six weeks, effective October 26. I assume this is the first leg of his journey to Saigon. He did not indicate where he was going, but rumor has it he will be visiting many of the university's overseas programs with Taggart.

In order to meet our teaching commitments this year, we have hired Glen Leonard this fall and George Eastman fall and winter terms and will hire Jerry Coen of the State Attorney General's office to teach our 570 course winter term. Eastman is very anxious to join our staff and has asked me to try to make a commitment to him before the end of this year. I plan to discuss this matter with Seelye before he leaves the country.

The Committee on the Future of the University report has been published, and to date, we have had a departmental meeting, as well as a college faculty meeting, discussing it. Department heads spent one full day with Seelye, beginning at 7:30 in the morning, discussing the report. I shall send you a copy of it if you have not received one; please let me know.

You may remember Don Nelson who was one of our better students when you and I were the entire staff. He has left the Secret Service and has joined the Warwick Manufacturing Corporation as Staff Specialist of Safety and Security.

We are on the eve of playing Notre Dame, and I certainly hope we win this ball game. State looked woefully weak against Texas A. and M. and equally inept against Iowa. As far as we were concerned, the only bright spot of the Iowa game was Art, Jr.'s performance. He did an excellent job catching passes and did a creditable job on offense and defense. He has finally been promoted to the first offensive unit and we expect him to stay there. He has made some impossible catches and is leading the team in pass receiving to date, although he has not been the primary target. As a result of his performance in the Iowa game, he was selected the Spartan of the Week by the Downtown Coaches Club and received the C.W. Otto award.

John, who was to go into the Navy this fall, received an educational deferment and has enrolled at Michigan State as a freshmen. At the moment, he seems to be having the time of his life, but he has not had any examinations, yet, and I expect when this occurs, he will be hauled up short. He is being rushed to death by fraternities, and as a result, it is difficult for anyone to use the telephone in our house, except John. The Sigma Nu got me out of bed about midnight last night to talk to him. I, personally, am ready to declare war against all fraternities.

All the rest of the Brandstatters have been in reasonably good health, except for Mary who had an impacted and infected wisdom tooth extracted a few weeks ago. She has just about recovered from this experience.

The new staff--Hollady, Chapman, and Hoyt--are making a good adjustment and seem to be getting along well. Hoyt made the comment to me the other day that he was going to enjoy this experience very much. I believe he is going to do a

Mr. Turner

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good job, although it is difficult for me to get used to him because of some of the characteristics he exhibits that we both know about. Nevertheless, I think he will do well.

I have a personal request and wonder if you can help me achieve it. As you know, I have been very much interested in rattan furniture and have priced it in Hong Kong, as perhaps you have. The thought occurred to me that with your cooperation, I could buy some rattan furniture this spring in Hong Kong, have it shipped to Saigon, and then have it shipped along with the furniture of one of the members of the staff who will be returning in a year or so, if their weight allowance will permit. If you think we can work this out among our Police Ad staff, please let me know. This is merely a thought, and if it can't be done, we will forget about it. I would like to have a complete set of rattan furniture for our back porch. Frankly, I can't afford to buy it in the United States.

Enclosed are some clippings that I thought you might be interested in. I have encouraged the staff to write to all of you, as I know how important letters from home are.

Remember me to everybody. If there is anything we can do for you in East Lansing, please let me know.

Yours sincerely,



A. F. Brandstatter
Director

AFB:br
Enc. 3

RESUME OF

CAPTAIN FRANCIS K. GRIBBIN

DIRECTOR
N. J. STATE BUREAU OF IDENTIFICATION
DIVISION OF STATE POLICE

Married - Two sons, ages 17 and 10.
Reside at 719 Stuyvesant Avenue, Trenton 8, New Jersey.
Eligible for retirement from present position October 1, 1956.
Age 53 - health excellent.

Member American Legion, B.P.O. Elks and N. J. State Identification Officers Association.

Qualifications include administration, personnel, investigative and security experience. Wide experience as administrator and in public relations. Qualified in procurement and recruitment of police and other personnel. Will travel on missions to collect or relay certain confidential data or information. Available for confidential field survey details.

MILITARY TRAINING

Regular Army 1919-1922. U. S. Army Reserve Corps 1922 to 1955. Served as Captain World War II in England and France from 1942 to 1946. Served as District Intelligence Officer, 2nd Army, Public Safety Officer and Assistant Provost Marshal. Army schools attended were The Provost Marshal's Training Center, Ft. Ogelthorpe, Georgia, the Advanced Counter-Intelligence School, Chicago, Illinois and the Military Government Officers' School.

EMPLOYMENT HISTORY

1952 to present. Captain and Director of the New Jersey State Bureau of Identification. Position consists of supervising and directing activities of 5 sections in the Identification and Crime Laboratory field. Personnel consists of 75 civilians including police personnel. Responsible for all operations and conduct of personnel. Responsible for operational procedures and all administrative work, including the hiring, promotion and replacement of personnel, preparation of budget material and supervision and spending of large appropriations for supplies and equipment. Encourages further research. Extends and improves operations, expedites responsibilities by close direction. Analyzes records and statistics. Devises new forms and maintains personnel ratings. Develops outside liaison with local police and coordinates activities. Arranges for further training of personnel. Implements and integrates records and files. Supervises planning and operations. Issues frequent directives and stimulates improvements. Responsible for all replies to all correspondence directed to the State Bureau of Identification concerning various activities and records, firearms laws, fingerprinting laws, operations, inquiries, etc.

October 22, 1959

Professor A. F. Brandstatter, Director
School of Police Administration & Public Safety
Michigan State University
East Lansing, Michigan

Dear Art:

This is the first time that I have had an opportunity to get off a letter bringing you up to date on general activity. Several weeks ago, Shields, Hemmye and myself took a field trip by jeep up to Hue and Quang-Tri, the last city before the parallel. We were interested primarily in getting information relative to the communications project and also acquaint Shields and myself with people running the various offices in the cities visited. Naturally, it was rugged, yet a most interesting trip. We got caught by unseasonable rains south of Hue with the result that bridges were washed out and we had to leave the cars in Tourane and fly back. Ryan, Sloane and Strecher have been out on a trip for the last nine days and covering some territory which we did not visit. Hemmye, Shields and I will be covering the entire south and southwest beginning November 2. At the completion of this trip I will have a personal knowledge of a fair portion of the country and will have a little better appreciation of problems involved.

Work at the office is moving along quite well. Vic is handling the participant program and problems. Paul has settled down into the training area and is reviving a number of projects which had slowed down due to the turnover in personnel. Jack is getting ready to leave on November 18, and I am gradually moving into his duties.

Right now our principal bottleneck is the communications program. There are many reasons for this and from where I sit it looks like this. First of all, all communications and radio projects sponsored by USOM are suspect. This is largely due to a certain amount of boondoggling and delays, all of which was brought to a head by the Colegrove articles. MSU was involved in this affair because of Rundlett's

activities. First of all, Rundy is under a cloud because of his conflict of interest and, secondly, as I am finding out as a result of my close contacts with Hemmye and digging into the project, Rundy's recommendations are open to criticism and I myself cannot justify nor support all of his recommendations. Therefore, I feel that a certain amount of the second-guessing which USOM is doing is justifiable. This is not presenting any problem to Hemmye and myself and we are working these matters out with USOM. Another aspect of the problem is the fact that Buck Fruit arrived on the scene, was here a very short time, did not make any extended field trips, but did make some rather sweeping statements, some of which resulted in a half as far as the MSU radio program is concerned. Naturally, Frank Walton is saddled with these recommendations and I can appreciate his position. On one hand, he has to carry out the USOM instructions from Washington, and on the other hand, as he is slowly beginning to feel his way around Saigon, he realizes that Buck Fruit is off-base on many counts. As a result, we at MSU are running into some roadblocks from USOM and Frank is tearing his hair in trying to fight Washington as a result of Fruit's intervention. I am not getting excited and feel that with a little patience and a little needling at the right time, we will be able to get the communications project back on the track. In a few preliminary skirmishes with Frank, I have sat back and kept my mouth shut and then a few days later have quietly slipped Frank a few aces which he didn't know I was holding. I think after a few more sessions of this type, we can maneuver things around to a workable plan. In the event that USOM really gets tough on this communications project and starts to make some arbitrary decisions, you can rest assured that on one hand we will go along with USOM in order to get the best possible job done, but at the same time I am going to have enough documentary evidence available so that MSU Police Division will not be left holding the sack. One thing that makes it a little tough for me and I cannot drive as hard a bargain as I would like to, is that MSU Police Division has been guilty of a few goofs in the radio project and we have to mend our own fences before sounding off toward USOM. And we cannot lose sight of the fact that in the final analysis USOM controls the purse strings which is vital to the completion of the communications project. Aside from this, I do not have any particular problems and am thoroughly enjoying the work.

I trust that by now you have received my letter relative to the job descriptions and I will look forward to your reactions. We are keeping the participant program, lab project, National Identity Card Program, and training projects moving. Beginning the first of the year, I plan to put Sloane on a full time assignment of writing the history of the MSU Police Project and bring all aspects of it up to date. The existing information on this sort of thing is quite a mess and I want to take advantage of Charlie's personal knowledge of the total project before he leaves. Naturally, I plan to add to this from the period 1960 through May 1961 and hope that I can leave a detailed blueprint for the work which will remain until 1962.

The next few weeks will be crowded, what with the Vietnamese Independence holiday coming up this weekend, our going on a field trip, the Deans arriving November 9, Ryan departing November 18, and before we know it we will be into December. Will appreciate hearing from you about Handville and Manopoli, the IACP convention, the MSU football team, MSU financial condition, plans for the School of Business and Public Service building, and anything of general interest from the campus. Incidentally, I note by the 1959-60 MSU phone directory that I have been reduced to the rank of Associate Professor. This is o.k. but I trust that you and the Coordinator's office will not forget the promise that when I take over from Ryan there will be a modest increase in salary.

Looking forward to hearing from you, I remain

Sincerely yours,

RALPH F. TURNER

P.S. I trust your copy of my letter to Joe will bring you up to date on detailed plans for using Joe as a consultant during the summer of 1960.