March 12, 1960

Prof. A. F. Brandstatter, Director School of Police Administration & Public Safety Michigan State University East Lansing, Michigan

Dear Art:

In a previous letter I referred to some member of the MSU staff making a personal survey of the radio training program at Fort Monmouth where a number of participants are currently enrolled. In one of his letters, Ryan mentioned that this might be done through some mutual friend.

I would like to emphasize the fact that I will not be too well satisfied if the matter is handled in this fashion. The reasons are as follows: As I recall in 1957 and 1958, there was correspondence between Saigon and the Coordinator's office with regard to radio training either at MSU or at some other school. You will remember that there were a lot of delays about this matter; the end result being that a few technicians were sent to the CREI. These technicians returned to Vietnam in 1959. When the plans were being formulated for sending the current radio participants to the states, there was a lot of discussion between MSU and USOM/PSD as to where they should go. USOM/PSD has received reports that the training these fellows received wasn't worth a damn. It also turns out that CREI is a well recognized correspondence school, but no one out here can talk intelligently and of his own personal knowledge about the caliber of training which participants receive at the school. We also understand that some of the difficulty encountered by the participants may have been attributed to their poor preparation in English and math prior to their departure for the states. Anyway, as a result of this, the decision was made by USOM/PSD to send the participants to the Army school at Fort Monmouth. We protested on the basis that we did not have any information about the course content at Fort Monmouth but were in an awkward position to defend CREI because we didn't have any first-hand information about the program. Anyway, the participants

have been sent to the Army school and we will have to be prepared some time within the next three or four months to have some evaluation of the Army school. I will not be satisfied if I have to rely on second-hand reports or the results of casual inquiries about the program. If I am going to be involved in any debates about stateside training for radio technicians, I want to have reliable information and I feel that such information can be obtained by you or Ryan personally visiting the school. Ryan knows the questions which should be asked of the participants and also of the instructors. Given the current state of affairs of the communications program, I do not want to make any future decisions based solely upon the USOM/PSD reports. It would be most helpful if you could get this information before you come out or, if this is not possible, have Ryan do it at some date in the near future.

We are taking care of the formal processing of Adkins with USOM/Saigon and are now awaiting information from East Lansing as to his itinerary, ETA, and number of children he will be bringing with him.

It is most important that you have a long talk with Ruben Austin as soon as he returns. I hope there will be no snafu about getting in touch with him for I understand he is taking off for Venezuela shortly after his return to the states. I think he will give you a pretty good picture of what to expect when you arrive.

Looking forward to seeing you, I remain,

Sincerely yours,

RALPH F. TURNER, Chief Police Administration Division

cc: Musolf Austin March 12, 1960

Prof. A. F. Brandstatter, Director School of Police Administration & Public Safety Michigan State University East Lansing, Michigan

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March 12, 1960

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Looking forward to seeing you, I remain,

Sincerely yours,

RALPH F. TURNER, Chief Police Administration Division

cc: Musolf Austin March 15, 1960

Prof. A. F. Erandstatter, Director School of Police Administration & Public Safety Michigan State University East Lansing, Michigan

Dear Art:

Your memo to Ruben Austin of March 9 arrived in Saigon March 15 and was delivered approximately one hour before Ruben boarded the airplane. Musolf, Austin and I had a chance to discuss the memo prior to Ruben's departure and it was decided that Musolf and I would discuss it further and then I would prepare a reply.

First of all, quite a number of things have transpired which cannot be put in a letter; however, Ruben will fill you in on all of the details personally when he arrives March 21. As I have mentioned before, it is most important that you have a long visit with him before he departs for Venezuela.

As far as replying to your letter, I must first note that your letter of August 3 to me does indicate that you suggest the police program remain in Saigon as long as the public administration program is here. I now refer to my letter to you of August 26 wherein I report that I had a discussion with Ralph Smuckler and he indicated that the plans were to phase out completely in 1962. I then refer to your letter of September 11, paragraph three, wherein you acknowledge and concur in the thinking that the police program will continue until 1962. I have gone through all of our correspondence and wish to point out that there are frequent references to phasing out in 1962 with suggested manpower for 1961 and 1962.

My letter of November 16 comments briefly on the visit of Deans Seelye and Taggart, and my letter of December 10 restates the matters which were discussed with Seelye and Taggart when they were here. Your letter of December 31 is the first indication of Seelye's thinking that the program be continued beyond 1962. My letter of January 15, page 2, contains the reaction of both Musolf and myself with regard to this proposal. I have again discussed the matter with Lloyd and we are

both in agreement that neither Seelye nor Taggart gave us any impression whatever that the program would be continued under ICA sponsorship beyond 1962. There was the discussion about private financing of research projects which might be considered under sponsorship of the Ford Foundation. You state that you are not aware that a firm decision has been made to phase out in 1962. All I can report is there has been no discussion here in Saigon other than phasing out in 1962 for both the public administration program and the police program. All of our correspondence has indicated this. There has been joint planning between the police and public administration groups and step-by-step phase out plans have been considered and relayed to you and the Coordinator's office. Iten 4 in the Planning Group minutes of February 26 refers to the possibility of continuing work under Ford Foundation sponsorship. Item 5 refers to the transfer of costs for Fn. D. training from the MSU budget to the USOM budget. Again, neither of these items suggests in any way the continuation of the program under ICA sponsorship beyond 1962.

Again, to repeat my previous comments on our manpower situation:

- (1) Sloane leaves May 24. His duties will be absorbed by Handville and Shields.
- (2) Adkins will arrive sometime in late spring or early summer 1960 and remain until the expiration of the contract 1962. He will be responsible for the implementation of the national identification card program and renovation of the fingerprint files.
- (3) Heamye departs approximately in October 1960.
- (4) Hemmye's replacement should arrive during the summer of 1960 and remain until the expiration of the contract.
- (5) Shields, Strecher and Turner will depart late spring 1961.
- (6) Handville's tour expires December 1961. He may be asked to extend until the expiration of the contract.
- (7) Turner's replacement presumably will arrive in 1961 and remain until the expiration of the contract.

Considering the nature of the projects, I cannot legitimately justify a substantial increase in our staff at this time unless it would be in the nature of playing nursemaid to GVN for an indefinite period. A break has to be made some time and I feel this is as good a time as any; however, we will discuss this more thoroughly when you arrive in Saigon.

With regard to your comments about Ryan's academic reply re continuation of the communications program, I will have to refer you to personal discussion with Ruben Austin.

You indicate that East Lansing has several reasons for wanting to continue beyond 1962. We do not have a list of these reasons and it certainly would be helpful for us to know what they are if we are to discuss this matter with USON. With regard to Seelye's statement that no decision to phase out in 1962 was made, I am afraid I have to differ. Musolf, Ryan, and Smuckler were present at all of my discussions with the Dean and the statement was made many times that our police program was to be planned and geared in terms of phasing out in 1962. In other words, no projects were being started which could not be completed within this period of time. Both Musolf and I cannot recall any comments by Seelye that we ought to consider termination with ICA in terms of four or five years. Any work beyond 1962 would be under private sponsorship. This matter I have again rechecked with Lloyd before putting it down in writing.

So I must summarize by saying that both the Public Ad Division and Police Division have been in agreement prior to Smuckler's departure that both programs would be phased out by 1962. I have never indicated in any correspondence that the program will be continued under ICA sponsorship beyond 1962. All of my correspondence to date has been along these lines. Continuing beyond 1962 on both the part of the Public Ad Division and Police Division has been in terms of private sponsorship. Your memo of March 9 came as quite a surprise to Austin, Musolf and myself; however, I feel after you have talked with Ruben, we will be able to proceed further.

Sincerely yours,

RALPH F. TURNER, Chief Police Administration Division

cc: Musolf Austin

P.S. After Lloyd and I went over the above letter prior to mailing it, we feel that a P.S. is in order to avoid any further misunderstanding. We wish to emphasize the fact that all planning and discussions here in Saigon with both the Deans and Ruben Austin have centered about phasing out both the public administration program and the police administration program in 1962. These discussions date back to a time prior to Smuckler's departure. However, we have also the understanding that the final decision will be made before June 1961. We must indicate, however, that we have not been given any direction to consider a program beyond 1962 and will merely await the final decision of conclusion of the contract in 1962; this decision to be made before June 1961.

You undoubtedly will hear Ruben discuss his reaction to the establishment of a foreign affairs institute and a business administration program. We have the clear understanding out here that if these programs are established, they will be affiliated with the National Institute of Administration here in Saigon, and presumably will be supported by advisors who are specialists in these fields. In view of the questionable status of these programs at this time, we do not feel that these programs will be a continuation of the present program, but rather, will be new projects under the sponsorship of the NIA with advisory support. We want to make it clear that the consideration of these programs has no effect on our phase out plans for 1962. I trust that when you discuss the matter with Ruben, you will get additional clarification.

R.F.T.

MICHIGAN STATE UNIVERSITY EAST LANSING

COLLEGE OF BUSINESS AND PUBLIC SERVICE SCHOOL OF POLICE ADMINISTRATION AND PUBLIC SAFETY

March 16, 1960 h 22. 25-1400

Mr. Ralph F. Turner, Chief Police Administration Division MSUG, Box 34 APO 143 San Francisco, California

RECEIVED MARI 7 1990

Dear Ralph:

If we continue to be patient and tolerant with each other, I believe we will have all our questions answered and, perhaps, the problems that confront us will be resolved.

Your letter dated March 8 was most informative and gave us a better understanding of the communications problems and, perhaps, the pressures under which you are working. How do you like the role of administrator? It will be difficult for us to delay the appointment of a communications advisor until I have had time to visit Saigon and appraise the situation there; however, I shall think about this and, also, discuss it with Hoyt and Ryan before making the decision. I do not want to do the thing I have tried to avoid doing, without much success, during the past four or five years, and that is contacting people one day and telling them we are hiring for vacancies in the Saigon program and then in a week or two calling them back and telling them we are not hiring. We have already done this with one communications advisor we are hopeful of hiring--James MacGregor of the Office of Civil and Defense Mobilization in Battle Creek.

You state that conditions have changed very markedly since last July and that we cannot fully appreciate or understand what has transpired. I think it would be very helpful to us if you could explain some of these changes so we can have a better understanding of what is the basis for your suggestions and decisions. It is difficult enough to second guess someone in East Lansing, let alone someone in Saigon. I assume this is one of the reasons you are urging me to see Austin upon his return. I shall call his office and make an early appointment with him.

Regarding the participant program, I do not mind hard work and will be very glad to do the tedious tasks you have outlined for me. However, I would urge that you or a member of the staff prepare the basis for me to make the strong and forceful presentation you suggest to ICA/W with respect to improving the stateside participant program. I shall add my own thoughts to these proposals while in Saigon and would like to discuss them, thoroughly, with you and the staff before returning to the States. At the moment, my itinerary on the return trip does not include Washington; however, I can probably visit Washington at a later date.

On Page 3 of your letter dated March 8, you comment about final plans for M.S.U.'s phase down. By now, you undoubtedly have heard from Austin regarding my

Mr. Turner

memo to him about this subject. None of the tentative plans which are on record and on file in our office extend beyond June 1961, and all we have heard about the phase down or the termination of the program in June 1962 is general conversation and what appeared in the Tenth Report of the M.S.U. Advisory Group. As I stated to Austin, I am interested in obtaining the same information I have received in previous years, namely, the recommendations of Musolf and the police group in a step-by-step process of the phase down and final termination. I hope Austin will return with firm reasons why we should terminate the total program in June 1962 and, also, indicate to us why the Pub. Ad. group should continue beyond this date, while the Police Ad. program would terminate, immediately.

Upon receipt of your letter dated March 12, I asked Hendry for authorization to send Ryan to Ft. Monmouth. Hendry indicated this would be no problem and would let me know later today about my request. We should have the information you want before I leave for Saigon and I shall report to you upon my arrival. However, I asked Hendry to cable you, today, for specific questions you would like to have us raise with the participants and instructors at Ft. Monmouth, as Ryan feels he is inadequate to examine the program as carefully as you desire.

Russ Villars has left to accept the same type of position he had here at Western Michigan University; Carl Mandenberg left to accept a job in Denver with a business firm paying him much more money and giving him greater responsibility.

Yours sincerely,

A. F. Brandstatter Director

AFB:br cc: Dr. Hendry March 19, 1960

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Prof. A. F. Brandstatter, Director School of Police Administration Michigan State University East Iansing, Michigan

Dear Art:

Attached please find a list of the questions which we have prepared out here. Ryan undoubtedly has some additional information which he may think is important for you to follow-up on. Naturally whatever additional areas you wish to explore will be most welcome.

I would suggest that you check with ICA/W/PSD and find out exactly where these 39 radio technicians were sent. There are 20 from the Civil Guard and 19 from the Surete. The records out here in the USOM/PSD are not too clear as to the exact location of the training school. We understand that most of the Army Signal Corps radio training is done at Fort Monmouth. However, we understand also that ICA/W may have sent part of the group to Fort Gordon. ICA/W/PSD certainly should be able to tell you exactly where these fellows are. If they are situated at two different camps, I hope you will be able to visit both of them for this will give us additional information for comparison purposes.

While you are in Washington I would also appreciate it if you could visit the CREI school. In my letter of March 12 I referred to the difficulties in discussions which we had last summer, most of which were aggravated by the fact that nobody could talk from a first-hand knowledge and understanding of the CREI program. Whatever personal first-hand information you can give us on the CREI school will be appreciated.

I hope this request is not too big an order; however, I can assure you that the information which you gather will be most helpful as far as handling the problems here in Saigon is concerned.

Sincerely yours,

RALPH F. TURNER, Chief Police Administration Division

Enclosure

cc: Muself, Austin

We have prepared the following questions which you can use as a guide when you visit the Vietnamese participants who are receiving radio training at the Army School. Of necessity, some of these questions are technical and you probably will want to have some radio man translate them for you. I am particularly anxious that you personally visit the school and talk with the participants in addition to inspecting the actual laboratories and classrooms. As you know, I will not be satisfied with any secondhand comments, but will rely upon your personal observations and evaluation.

The questions which you might ask are as follows:

- What is the actual amount of time in hours spent on each specific subject? It will be most helpful if you can supply us with a course outline which reflects the time spent on each topic.
- 2. At what level is the training being given? For example, are the students actually <u>designing</u> circuits, or are they merely learning from books and lectures how and why circuits work? If they are actually designing circuits, what kinds of circuits are they designing? For example, rectifier, oscillator, and/or amplifier circuits? We will be able to evaluate the training program a little better if you could obtain a copy of some of the examinations which the students are given. And it would be very informative if you could give us the grades which the students have received on any examinations given to date.
- 3. How much and what kind of practical work is being done, i.e., are the men required to develop skill in the diagnosis of trouble and actual repair of the set?
- 4. Are equipment and instruments other than US Army type being used for training? What kind of Army equipment and instruments are being used for training? What kind of civilian or commercial equipment or instruments are being used for training?
- 5. Are the men learning techniques for repair and maintenance for specific pieces of radio equipment, or is the training of a broad and fundamental type so that the information learned can be applied to any communication equipment?
- In the opinion of the instructors, will the men upon return be able to handle maintenance and repair work on (a) AN/GRC-9;
 (b) commercial type CW/AM transmitters and receivers such as Hammerlund, Hallicrafter and Collins; (c) VHF/FM Motorola

equipment (realignment of transmitter and receiver); (d) HF-FSK-TTY Westrex teletype equipment; (e) multiplex equipment?

- 7. We understand that the Civil Guard participants have been instructed to learn something about single sideband and microwave equipment. Is this being done?
- 8. How much visitation to civilian police radio communications offices has been or will be planned for the participants?
- 9. Provisions have been made in the FY-60 budget for a small number (2-4) of participants to remain in the states for an additional year of study (approximately 10 months). What is the opinion of the instructors with regard to the feasibility of this plan? In other words, are there any bright young fellows in the class who would be capable of absorbing and benefiting by some additional study? This does not necessarily mean that they would continue at the Army school, but may go to schools suggested by USOM/PSD/Saigon and/or ICA/M/PSD. In other words, we want to know if there are a few fellows in the group who are topnotch and could become instructors in radio maintenance schools which will be in operation here in Vietnam.
- 10. Will these participants be able to install mobile equipment and either supervise or train other technicians in this installations?

By way of explanation, you should know that when these participants return, they will be expected to do maintenance and repair work both in Saigon and in the field. They will have to work with equipment listed in item #6 above. So that there will be no misunderstanding of terms, by "maintenance" we mean tuning and adjustment of equipment; by "repair" we mean discovery and correction of faults and failures in the equipment. Maturally, this sounds like a large order for these fellows to absorb in 10 months and we are not expecting that they return as fully experienced technicians. However, we feel it is most important that these participants receive a basic and fundamental training so that with additional instruction in Vietnam they will be able to improve their skills and abilities. I should add that these participants will receive a certain amount of on-the-job training when they return to Vietnam. By on-the-job training we mean instruction in maintenance and repair as will be given by radio technicians here in Saigon who already have some understanding of the abovementioned equipment.

In addition to these technical matters, I trust that you will interview the participants and get their reactions to the training program. We will also want information about their opinion as to how well they were prepared to absorb this training. In other words, prior to their departure they all received English-language training, basic math training, and basic instruction in radio terminology. Was this training adequate or not? Was it directed along the proper lines, or should other points have been emphasized? Any information which you can give us will be most helpful. March 19, 1960

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Dear Art:

In view of the fact that your cable arrived March 18 and we want to get a reply off in today's mail, we have been scurrying around trying to find as much information as possible as to the exact whereabouts of these participants. Vic has just returned from USOM/PSD and according to their records the participants are scheduled to be at Fort Gordon, Georgia, from January 4, 1960 to July 1, 1960. After completing the course at Gordon, they will be moved to Fort Monmouth for additional training. This indicates that you should go first to Fort Gordon and make inquiries as suggested in the enclosed letter. If you have the time and can arrange it, we still would appreciate your visiting Fort Monmouth and asking the same questions of instructors up there, even though we know that there will not be any participants currently enrolled at Monmouth. We still would like a personal report and evaluation of what they are scheduled to get at Monmouth.

As I mentioned above, this information is based on reports in the participant training office here in Saigon. You still should check with ICA/W/PSD to make sure they have not made any changes which we may not be aware of.

Sincerely,

Ralph F. Turner

March 23, 1960

Professor A. F. Brandstatter, Director School of Police Administration Michigan State University East Lansing, Michigan

Dear Art:

This letter is a follow-up to the cable which we sent on March 22 regarding active recruitment of a communications man to replace Hennye. By the time you receive this letter I assume that you will have talked with Ruben Austin and have gotten his version of conditions out here in the field. I am happy to report, however. that we have continued to sweat this thing out, and, as a result of meetings which were held at the Presidency on March 19 and with other GVN officials on March 22, the communications bottleneck has been broken and it looks as though the program is back on the road. In fact, where there has been delay for the past eight months there is now feverish activity to get the PIOC's written and out for bid before Congress follows through with its threat to cancel the money which is in the pipeline. Fortunately, Hamaye has had the anticipated PICC's written for some time now, and USON should be able to get them printed within a week. Hemmye is devoting all of his time to this job for the next few days.

As far as the outcome of the communications program is concerned, there are several different ways of interpreting it, depending upon your point of view. I will not go into this at this time for it would require a lengthy discussion with possible misunderstandings--so we will hold this up until you arrive next month. Essentially, the program can be boiled down to this. There will be an integrated program with the Surete in complete charge. As far as physical installations are concerned, the program will encompass all of MSU's original proposals. As fyan will undoubtedly remember, MSU was recommending VMF equipment in the South and HF equipment in the North. We have settled for HF equipment for the entire country. Hommye is satisfied with this considering the fact that USOM would not issue a proprietary purchase for Motorola VHF equipment in the South in view of the embarrassment they suffered last year as a result of Rundlett's activities. The Civil Guard is more or less being absorbed into or tacked onto the basic Surete communications program. Naturally, time will tell how well this will work out.

Frankly, the communications program has been responsible for one of the most unpleasant and trying experiences which I have had in a long time. Out here in the field we were more or less involved in a three-cornered problem in that I had to contend with (1) some past MSU mistakess or recommendations which could not be reasonably defended, (2) a certain real or insinuated pressure from East Lansing to maintain the so-called MSU position of the past. and (3) the challenges, obstacles, and questions which USOM raised. I felt that MSU's prime responsibility was to the Government of Vietnam to get some kind of a communications program installed and by being patient and writing out the various criticisms we eventually would come up with something which would be acceptable, and I think this has been done. Given the sensitive nature of USON and the precarious position of the whole program at various times, I did not think it wise to antagonize people simply by popping off in an effort to maintain a position, for there was a real possibility that the entire program might have been cancelled if things were not handled properly. Anyway, the struggle is over, and we are all eager and anxious to get started on the work ahead.

All of which brings us up to the matter of your recruiting a replacement for Hommye. As you know from a previous letter, I discussed the matter of Hennye's replacement with Walton, and we all agreed that the job ahead will require close coordination between USOM/PSD and MSU. In view of the fact that the Surete will have prime responsibility for the communications system, it means that MSU will have an equal responsibility to work harmoniously with USON/PSD. As I have also mentioned in previous letters, by the time Hennye's replacement arrives the major, if not all, of the problems with regard to writing specifications, planning installations, and determination of policy will have been worked out. There remains, however, the very vital and important task of supervising the installation of equipment and providing a certain amount of training in its operation. So Henmye and I feel that the job qualifications which we mentioned in earlier letters still apply. In other words, the communications man must be able to work as part of a team with the USOM communications people. He must be familiar with the installation of high frequency transmitter and receiver stations and ANGRC/9 field units. There will also be the installation of microwave equipment at the central headquarters in Saigon. Naturally, there will be a fair amount

of travel in the field inasmuch as stations are going to be established in regional headquarters, provincial headquarters, province districts, and mobile field units. This means that he will have to be reasonably healthy so that he can stand the rigors of roughing it in the field when necessary. Naturally, this man will not be expected to assemble all of the units himself but rather will give direction to the Vietnamese radio technicians, some of whom you will be visiting at Fort Gordon before you come out here.

Hemmye still feels that Ebert of MSU Electrical Engineering Department will be a good choice. I know that you also have another man in sight. If you can do any active recruiting between now and the time you get out here, it certainly will be helpful, and, as mentioned previously, you may be able to get things in a position where you could go ahead and have East Lansing do the final committing and processing while you are here in Saigon. Naturally, the sconer this fellow arrives the better for he should have some time with Hermye to get filled in on what is in story for him. We do not enticipate the arrival of any equipment before October-December; however, there will be much to keep him occupied before Hemmye leaves, which will be some time during September or early October. I believe Hemmye's contract expires October 12.

Hemaye will be taking his annual leave some time between April 15 and May 15, which means that you will have a chance to visit with him before you leave so that you can get a clear picture from him of what will be involved for his replacement.

I hope this gives you a fair picture of how things stand at present. We are all relieved and are anxious to get on with other projects. Looking forward to seeing you next month, I remain,

Sincerely yours,

RALPH F. TURNER, Chief Police Administration Division

RFT/den

cc: Chief Advisor Coordinator March 24, 1960

Professor A. F. Brandstatter, Director School of Police Administration Michigan State University East Lansing, Michigan

Dear Art:

Your letter of March 10, with your memo to Ruben Austin of March 9, arrived March 21. My letter of March 15 attempted to answer the questions raised in your memo to Austin so I will not repeat those comments but will try and answer additional questions which you have raised.

I have no quarrel with the ideas which you set forth in the first paragraph of your letter. The only point which both Musolf and I wish to make is that we believe these proposals would not be supported by another ICA contract beyond 1962, given the current state of affairs. Naturally, if such a program were supported by a private foundation or an agency other than ICA, I do not think there would be any difficulties whatsoever, and I believe that with our present relations with GVN we would be able to establish something of the type which you visualize. Again, I hope you understand that our seeming lack of enthusiasm is not because of disagreement with your proposals, but rather the reflection of the current ICA attitude. It is entirely possible that the situation may change within the next year or two; however, at present I do not think we would be very successful in convincing ICA/Saigon to continue the contract.

I'll be writing to Joe more details for his visit out here.

We are pleased to learn that Adkins has been hired. I think we have done all that is reasonably possible to assure us of a good man. Procurement for the equipment necessary to implement the national program is moving along and the timing seems to be about right.

Vic and I have a number of ideas on the foreign police institute and we will have plenty of time to discuss this matter when you arrive. Incidentally, we would appreciate having your exact itinerary including ETA and the date when you will leave Saigon. This is necessary so we can set up appointments and work out a field trip, plus coordinating meetings with Hemmye when he returns from his vacation and also determining the date when I leave on mine.

Naturally, we all are interested in how things are going with Eastman in view of all the publicity which he has acquired. I am glad to learn that you finally have assigned someone to the police community relations study.

Everybody continues to be in good health and now that the communications problem has been resolved, we can turn our attention to other projects. The kids finish school next week; however, Rich and Georgia will be taking a few courses during summer school in order to keep busy. Naturally, we are all looking forward to our planned vacation to Bangkok and Singapore in May and June.

Regards to everybody on the staff, even though Ryan and Hoyt are the only ones who write.

Sincerely yours,

RALPH F. TURNER, Chief Police Administration Division

cc: Chief Advisor Coordinator