

V.N. Comm.
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MICHIGAN STATE UNIVERSITY
OF AGRICULTURE AND APPLIED SCIENCE • EAST LANSING

MICHIGAN STATE UNIVERSITY
RECEIVED
SEP 18 1957
OFFICE OF THE
DEAN OF INTERNATIONAL PROGRAMS

COLLEGE OF BUSINESS AND PUBLIC SERVICE • OFFICE OF THE DEAN

September 17, 1957

To: Frank Pinner, Chairman; F. B. Cliffe; E. W. Lindholm;
G. H. Fox; E. W. Weidner; R. H. Smuckler; and J. M. Hunter

From: Dean Seelye *9/19*

I will appreciate your serving as a committee to appraise the possibility of turning out a series of monographs on our Vietnam project.

I have appointed Frank Pinner as chairman, since he is Director of our Governmental Research Bureau. He will be concerned in the publication of the proposed monographs and supplying clerical and editorial assistance.

Professor Frederic R. Wickert will also meet with you. Since he is not a member of this College, I cannot, of course, appoint him to any College of Business and Public Service meeting. *Comm.*

m

cc: Dean Taggart
Dr. Wickert

Inter-Department Correspondence

file

MEMORANDUM

Date October 10, 1957To Ralph H. SmucklerFrom Frank B. Cliffe, Jr.Subject Research Related to Vietnam Project

Copies of the enclosed memorandum from Frank Pinner have been sent to each of the individuals named on the attached list.

I'll appreciate suggestions of other people who should get a copy of the memo.

FBC:jb

cc: Frank Pinner
Stanley Sheinbaum



Signed

Frank B Cliffe

Professional Public Administration People on Project

Address: MSUG - Box 34
Navy 150, c/o FPO
San Francisco, California

Wesley R. Fishel, Chief Advisor

John T. Dorsey, Jr., Chief of Division

Academic Instruction Section

John D. Montgomery, Chief
David Cole
James Hendry
Lloyd Woodruff

Consulting Section

Albert Rosenfeld, Acting Chief
Dale Rose
M. A. Sanderson
Robert Swanson

In-Service Training Section

Marvin Murphy, Acting Chief
Leonard Maynard
Denzel Carmichael

Research Section

Robert Scigliano, Chief
Richard Gardner
Wayne Snyder
Gerald Hickey

Consultants:

Dr. Lyle Maxwell
6A Business Administration

Dr. Edward W. Weidner
18a Wells Hall

Ralph Turner
103 Quonset

Dr. James W. Fesler
Department of Political Science
Yale University
New Haven, Connecticut

Consultants, Continued:

Milton J. Hagelberg
32 Kellogg Center

Mr. Frank Landers, Director
Budget Division
State of Michigan
Lansing, Michigan

Mr. Alfred H. Hausrath
Operations Research Office
The Johns Hopkins University
7100 Connecticut Avenue
Chevy Chase, Maryland

Arthur F. Brandstatter
103 Quonset

John Q. Adamson
MSUG, Saigon

Former members of advisory group:

Dr. Frederic R. Wickert
3 Psychology Building

Dr. Ralph Smuckler
403 Library

Mr. Homer Higbee
18A wells

Dr. Guy Fox
15 Morrill Hall

Dr. John M. Hunter
312 Morrill Hall

Dr. Richard Lindholm
312 Morrill Hall

Mr. Walter W. Mode
Department of Health, Education
and Welfare
Boston, Massachusetts

Mr. Herbert N. Stoutenburg
(currently on advisory group)
MSUG, Saigon

MICHIGAN STATE UNIVERSITY
East Lansing, Michigan

October 10, 1957

Governmental Research Bureau

TO: Present and Former Staff Members of Vietnam Project

FROM: Frank Pinner, Acting Director, Governmental Research Bureau

SUBJ: Research Related to Vietnam Project

Dean Seelye recently appointed me to chair a committee which would consider the possibility of publishing a series of research studies growing out of the Vietnam Project. He indicated that he had an understanding on this matter with Dean Taggart, and that funds needed for the completion of such research studies might be made available.

The committee met for the first time on September 27. It was the sense of the meeting that the projected program of publications was feasible and that the studies should be published through the Governmental Research Bureau. The committee further decided that prospective authors should be approached by the Bureau Director and asked to indicate their interest in contributing to the series and their needs in the event that they were to undertake a research job.

The present and former members of the Vietnam Project staff are hereby invited to submit such proposals. The committee will meet again shortly and would like to be in a position, at that time, to consider several proposals submitted. I would appreciate it if those interested would get proposals into this office by October 25. A meeting of the committee to consider proposals will be called during the week following that date.

Each proposal should contain a description of the general content of the projected monograph. It should further indicate what data are presently available to the author and in what form these are available. The author should also state what additional data might be needed or in what way existing documents would have to be amended in order to result in an acceptable monograph.

The author should also state his needs for research assistance, released time or travel. It goes without saying that justifications for such requests should be included. Please indicate also when you could conveniently undertake the writing job and how much time you estimate the work would take.

It was the consensus of the committee that the projected studies should be aimed at a scholarly audience and conform to the usual standards of academic work. Beyond this, the committee was not entirely clear about the scope of acceptable studies. There was some discussion as to whether only those studies would prove acceptable which permitted of generalizations going beyond the specific situation in Vietnam, or whether studies discussing phenomena specifically Vietnamese in nature might also be included. Keeping in mind the audiences which they are likely to address, the authors will perhaps be able to judge whether their projects are likely to arouse interest.



October 16, 1957.

MEMORANDUM

TO: Frank Pinner, Acting Director
Governmental Research Bureau

FROM: J. Hunter

SUBJ: Vietnam Project Research

In accordance with your memorandum of October 10, the following tentative proposal regarding a research project is submitted.

I think it possible to develop a monograph on the causes and nature of inflation in Vietnam in the last few years. I have already obtained the services of Mr. Phan, and am having him search all the available literature and sources, and I am also requesting him to compile a list of material needed which might be obtained by the project in Vietnam or be available in Washington.

This project is a logical extension of a report written by John Dorsey, Gil Shelby and myself for the President regarding price control.

I am unable to put any sort of time schedule on the progress of such a monograph. I would not consider it necessary to travel to Vietnam. I think the only expenditures necessary would be, perhaps, travel to Washington to obtain data--or to fill in holes--at a much later stage in the development of the project.

I am unable at this point to indicate the necessity of time off for work on such a monograph. My own personal assignment is such that there is no way to take time off, and any research or writing must simply be sandwiched in with other duties. I expect to be relieved of these duties September 1, 1958, but have several other possibilities in mind for next year, some of which would preclude working on this project.

I am certain that a monograph on inflation in Vietnam would be greatly different from a monograph on inflation in the U.S. A good deal of it would be involved in a discussion of data and measurement, and perhaps the development of alternative means of measurement. Further, it would be valuable to develop a list of data necessary for adequate description of price levels, and perhaps some suggestions as to the way in which these indexes could be developed. There would also be the traditional analysis of the causes of the inflation which has been apparent, if not well measured, and perhaps some suggestion for appropriate policy to combat the thing.



Refugee Commission Reorganization: A Technical Assistance Case Study.
Study Proposal by Ralph Smuckler and Fred Wickert

I. The Work of the Refugee Commission

A. The Refugee Situation

1. Origins and Components
2. Proportions and problems
3. Relationship to other governmental problems
4. Administration
 - a. Vietnamese
 - b. Others

B. The Record and Status of the Commission

1. Origin
2. Organization
 - a. Internal
 - b. Relationship to other governmental agencies
3. Personnel

C. Transition problem as of July, 1955

II. The period of assistance

A. The invitation to participate

1. USOM role
2. Commission's role

B. Initial contacts

1. Personalities--Vietnamese, USOM, MSUG, Voluntary agencies
2. Liaison personnel
3. Posing the problem
4. Developing the research plan

C. Research period

1. Basic data Collecting
 - a. In Saigon
 - b. Field
2. Analysis and reporting
3. Recommendations

D. Implementation

1. Conferences and discussion
2. Training
3. Re-interviewing
4. Re-organization and personnel shifts

E. Followup

1. Evaluation survey
2. Further contacts

III. Results

- A. Rehabilitation and resettlement accomplishments
- B. Commission reorganization and phaseout
- C. New phase
 1. Broad resettlement projects
 2. Integration

IV. Analysis

- A. Conditions tending toward successful outcome
 1. Personal factors
 2. Situational factors
- B. Conditions suggesting unsuccessful outcome
 1. Personal
 2. Situational
- C. Suggested hypotheses

MICHIGAN STATE UNIVERSITY
of Agriculture and Applied Science * East Lansing



Department of Economics

October 16, 1957

TO: Mr. Frank Pinner, Acting Director, Governmental Research Bureau

FROM: Mr. R. W. Lindholm, Professor

SUBJ: Financial, Fiscal, and Monetary Policy in Viet-Nam

Proposal:

Describe and evaluate the principal decisions made between 1954 and 1958.

Describe and evaluate the results that can be directly traced to these decisions.

Analyze the role played by Americans, French, Vietnamese, Chinese, and international institution personnel.

Summarize the strong points and weak points of this record and indicate ways in which the record might have been improved.

Recommend a program for the next four-year period.

Materials available:

A very large portion of the statistical and legislative record plus many of the recommendations and programs advocated by representatives of the various interest groups. Also experience gained as fiscal, financial, and monetary advisor and lecturer in Viet-Nam during the period from June 11, 1955 to May 8, 1957.

Additional data:

The record of developments and recommendations available in the records of ICA, IMF, and World Bank - Washington.

The recollections of persons in the United States actively involved in the programs. Correspondence and some interviews - largely in Washington and New York,

The developments in Viet-Nam during the past year plus some additional information from financial, fiscal, and monetary leaders in Viet-Nam.

TO: Mr. Frank Pinner

2

October 16, 1957

Research assistance:

The services of a secretary for the equivalent of one month full time.

Services of an interpreter in Viet-Nam for the equivalent of six weeks full time.

Release half-time from teaching duties during the Fall of 1958.

Expenses of several trips to Washington and New York and one trip to Saigon, plus cost of living while off campus.

Background of requestee related to proposal:

In Viet-Nam prepared 300-page analysis with suggestions of the Vietnamese tax system; played leading advisory role in development of national income account data; developed, with assistance of the Vice President of Viet-Nam, a national savings program for Viet-Nam; assisted in the development of USOM-Saigon import quotas for Viet-Nam; worked with the officials of the National Bank of Viet-Nam (central bank) and the Credit Commercial Bank of Viet-Nam; acted as informal advisor to Professor Carter Goodrich and the UN study group in Viet-Nam; wrote book titled Money and Banking and Economic Development, published by MSU and USOM-Saigon; prepared book of readings related to economic problems in Viet-Nam; lectured in taxation and money and banking at the NIA, Saigon.

Also in the US, author of Taxation of the Trucking Industry, Money and Banking, Introduction to Fiscal Policy, and five other books in the area of finance.

The Council on Foreign Relations selected me to present the summary of the economic condition in Viet-Nam and I am at present acting as editor of a book to be published by the MSU press titled The Experiment of Viet-Nam.

V.N.
Research
Committee

file



MICHIGAN STATE UNIVERSITY
East Lansing, Michigan

Governmental Research Bureau

October 29, 1957

TO: Cliffe, Fox, Hunter, Lindholm, Smuckler, Weidner, and Wickert
FROM: Frank A. Pinner, Acting Director
SUBJ: Research Monographs related to the Vietnam Project

Attached are three proposals which have been submitted so far.
A brief meeting will be held on November 7th, at 10:00 a.m. in Room 18,
Morrill Hall to decide how these proposals whould be handled. As further
proposals reach me, I will call additional meetings.

V. N. Comm.
Lab. Comm.

MICHIGAN STATE UNIVERSITY
East Lansing, Michigan



Governmental Research Bureau

November 8, 1957

TO: Dean Seelye, Taggart and Smuckler; Professors Cliffe, Fox, Hunter,
Lindholm, Weidner and Wickert

FROM: Frank A. Pinner, Acting Director

SUBJ: Meeting of the Vietnam Publications Committee

The Vietnam Publications Committee met on November 7th to consider three publication proposals and procedures to be employed in accepting studies for publication.

It was decided that the authors of the proposals now submitted be invited to proceed with their work. In the case of the proposal submitted by Richard Lindholm, the completion of the study is contingent upon the availability of released time, secretarial help and (possibly) travel funds.

It was decided that completed manuscripts shall be submitted to the Bureau director who would have them read by specialists in the author's fields and would then report back to the Committee.

The acting director of the Bureau was asked to get in touch with various individuals in Vietnam who might either contribute studies of their own or collaborate with other authors. The following estimates were made as to the time needed to complete the presently planned monographs:

Richard Lindholm's monograph on Financial, Fiscal, and Monetary Policy in Vietnam - if released time is available the bulk of the work can be done during the Spring semester. The manuscript would presumably be finished in the Fall, either after a trip to Vietnam or upon additions to the manuscript by a staff member currently in Vietnam.

Ralph Smuckler's and Fred Wickert's study of the Refugee Program - the authors are currently at work on this and plan to finish the monograph before the end of the academic year.

John Hunter's study on the Causes and Nature of Inflation in Vietnam - the author is presently gathering materials for this monograph but does not believe that he can proceed with writing it before the end of the current academic year.

FAP:r

November 13, 1957

MEMORANDUM

TO: Frank Pinner, Acting Director, Governmental Research Bureau

FROM: Ralph Smuckler

SUBJECT: Viet-Nam Publications Committee

In your memorandum of November 8 concerning the last meeting of the Viet-Nam Publications Committee you referred to contacting various individuals in Viet-Nam who might contribute studies. As I recall, we discussed the way in which this approach might be made. I think we tentatively agreed that communications to MSUG people and other Americans in Saigon might best go through Wes Fishel rather than directly to individuals.

If possible, it seems to me the channel through Wes Fishel would offer several advantages. It would give Wes the information necessary to answer questions if others start asking him. It would give him certain discretion in selecting people who might be approached. It might prevent some confusion in communications channels among the MSUG personnel. For these reasons, I hope you will be able to go through Wes rather than directly to individuals in Viet-Nam.

RHS:bjs

cc: Frank Cliffe

file

MICHIGAN STATE UNIVERSITY

OF AGRICULTURE AND APPLIED SCIENCE • EAST LANSING



GOVERNMENTAL RESEARCH BUREAU

November 15, 1957

TO: Dean Ralph Smuckler, International Programs
FROM: Frank A. Pinner, Acting Director *FAP*
SUBJ: Vietnam Publications Committee

This acknowledges your memorandum of November 13th.

The statement in the report of the last committee meeting is evidently incomplete. I am sorry that it caused confusion. I have already written to Wes Fishel in exactly the sense indicated by the committee. Thus, there is no problem.

FAP:r

V.N.
6/28

January 21, 1958

Mr. Frank A. Pinner
Political Science Department
Berkey Hall
Campus

Dear Frank:

I have now had a chance to go over Wally Mode's research proposal. It appears to me that if the job can be done well, it would be worth doing. I have already commented about Mode's own attributes and possible drawbacks for a writing job such as this. On the whole, I would encourage you to go ahead and support the project.

It seems to me that the \$120 item for research in Mode's budget is really to support the work of an assistant who would go through the material Mode has brought back with him. I do not think this is made clear in the budget statement, but I vaguely recall Mode mentioning this over the phone.

The outline is best through number 6. I would have some serious doubts about 7 or 8. They may turn out to be unrelated to the rest of the document. The earlier portions of the paper might be very interesting and useful from the standpoint of technical assistance in public administration and people involved in it.

Sincerely,

Ralph Smuckler
Assistant Dean

RS:bjs

Inter-Department Correspondence

MEMORANDUM

Date December 24, 1957To Cliffe, Fox, Hunter, Lindholm, Smuckler and WeidnerFrom Frank A. Pinner *FAP*Subject Attached

Attached is a research proposal from Mr. Walter Mode. Would you kindly give me your reactions to this proposal, indicating whether you think it is feasible, and whether in your opinion, it would result in a desirable publication.





DEPARTMENT OF
HEALTH, EDUCATION, AND WELFARE
Regional Office
120 Boylston Street
Boston 16, Massachusetts

December 18, 1957

Mr. Frank Pinner
Acting Director
Governmental Research Bureau
Michigan State University
East Lansing, Michigan

Dear Mr. Pinner:

I have delayed answering your letter of November 8 waiting to hear from Ralph Smuckler. When I did not hear from him I thought I had better call him and straighten out the possible areas for research work. Because of the work that he had already done I felt that it was inappropriate to make any suggested change in the study he and Dr. Wickert were planning together. From the outline it appears that some of it will be a duplication of the current work that I am doing for the Public Administration review. However, I think it will be good to have two pieces on the subject. Inasmuch as our work encompassed another interesting subject, namely, the field administration in VietNam, I selected another subject. Attached is an outline of the proposed study.

Because I will not have time to do the research work I am proposing the following.

1. Attached outline of proposed study.
 2. Need for: --
 - a. Research from data contained in copies of field reports which were brought back from VietNam.
80 hours @ \$1.50 per hour - \$120.00.
 - b. Time for review and consultation with Vu Thi Tin now in Washington, D. C. VietNam Embassy -- formerly employed as Special Project Officer in Saigon by MSUG -- 25 hours @ \$2.00 per hour - \$50.00.
 - c. Railroad fare to Washington, D. C. - \$62.00
Per diem for three days - \$36.00
 - d. Typing and Miscellaneous clerical - \$25.00
 - e. Miscellaneous - \$ 7.00
- Total \$300.00

Concerning Item C above, I would take annual leave for three days in Washington at which time I would confer with Vu Thi Tin and other officials at the VietNameese Embassy. I think this would be necessary in order to assure reliability of the data and information contained in the monograph. In addition to this work I expect to be on official government business in New Haven, Connecticut sometime during the final stages of the writing on the monograph in order to recheck my ideas with Dr. James Fesler, head of the Political Science Department at Yale who was a Consultant to our group in Saigon. Of course, there would be no charge for this time inasmuch as it would be time off regular work hours. I have already had one session with Dr. Fesler when he was here in Boston. You may be interested to know that he is doing some research work on comparative field administration under a Carnegie Research Grant.

Would you kindly advise me as soon as possible concerning the approval of this project and the tentative schedule for the submission of the paper? Any comments concerning it would be appreciated.

Sincerely yours,

Walter W. Mode

Field Administration in VietNam -- An Appraisal
of the Study of Department of Interior made by
M.S.U. Advisory Team

Proposed by Walter W. Mode

1. General Background to Department of Interior.
 - a. History
 - b. Levels of Government
 - c. Checking Responsibility and Authority
2. Pattern of French Colonial System of Field Administration.
3. Major differences from U.S.A. pattern of field Administration.
4. The VietNam Problem (1955).
 - a. Effect of 17th parallel
 - b. Transition to a Free Country
 - c. Problem of decision making
 - d. Timing of change
5. Michigan State University part in consultation (1955-1957) with Department of Interior.
 - a. Technique used in Research
 - b. Pattern of Consultation with Department Officials
 - c. Suggestions made
 - d. Committee work on suggestions
 - e. Subsequent effect or action taken
6. Appraisal of assistance.
 - a. Strength and weaknesses
7. Democratic solutions to administrative organization..
 - a. Effect of constitution
 - b. Effect of New National Assembly
8. Possible Future Use of Research Study of Department.
 - a. Timing of major changes
 - b. Dependency on stability of government

V.N.
COPY

file
February 4, 1958

Mr. Walter Mode
Department of Health, Education
and Welfare
120 Boylston Street
Boston 16, Massachusetts

Dear Mr. Mode:

I now have, after some delay, the reactions of the Committee on Vietnam Publications to your proposal. The members of the committee were unanimous in thinking that your idea is a good one. We are willing to support your research financially to the extent that you have indicated.

I take it that this is not to be a very large publication and that it will be primarily descriptive. In effect, this would be a case study of inter-cultural relations in an administrative setting. Some of the committee members seem to feel that the study would be particularly desirable if it focused on the problems arising from differences in cultural values and predispositions of those participating. Two or three of the committee members thought that your last two sections, which are primarily evaluative, would probably add little to what is already being said in the descriptive part of the study. In the process of writing the monograph, you will probably find out yourself how much overlap and duplication there might be, and you may be lead to drop or greatly reduce the last two sections.

I have been exploring the possibility of having this research supported by the Vietnam Project. It appears, however, that I.C.A. contract funds cannot be used for this purpose so that the Bureau will have to underwrite both your expenses and the cost of printing and distribution. In as much as legislatively appropriated funds are rather scarce these days, I must insist on economy. This is to say that we would not be able to go beyond your proposed budget or to finance a publication of considerable length. Let me assure you that these remarks do not in any way reflect a lack of enthusiasm on our part, but they are dictated exclusively by the economic conditions under which we must operate.

I hope that you will enjoy your work and wish you the very best of success.

Sincerely yours,

Frank A. Pinner
Acting Director

FAP:r

February 24, 1958

Dr. Frank A. Pinner
Governmental Research Bureau
18 Morrill Hall
Campus

Dear Frank:

It might well be appropriate to get the committee together sometime during the next month to consider several matters in addition to the report of Scigliano.

You might want to consider having Dean Taggart report concerning discussions he probably is holding in Saigon on the research subject. You might also want Sheinbaum to report back on his observations.

For my part, I would like to get a further chance to hear the group discuss this end of the research operation. It would probably be useful to me during the months ahead in Saigon.

Sincerely,

Ralph Smuckler
Assistant Dean

RS:bjs

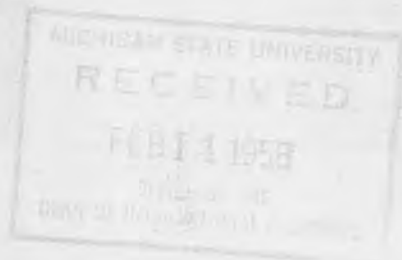
Inter-Department Correspondence

MEMORANDUM

Date February 13, 1958To Cliffe, Fox, Hunter, Lindholm, Smuckler & WeidnerFrom Frank A. PinnerSubject Attached

Attached is a memorandum from Bob Scigliano in reply to our earlier request for research proposals from Vietnam. In a penciled note at the margin of this memorandum, Bob indicates this was written in October 1957 but "held up so long it is probably out of date." He also indicates that Jim Hendry is preparing an up-to-date report on research activities in Vietnam.

Will you please indicate whether, in your opinion, this memorandum calls for a meeting of the committee to consider (1) Bob Scigliano's own research proposals and (2) Steps to be taken in order to overcome some of the difficulties which, according to Bob's description, hold up research activities in Saigon.



Signed _____

STATUS OF RESEARCH AT MSUG

Material presently available for publication.

The Michigan State University Group has, during the past two years, published in mimeographed form a large number of reports, all of which should be available in East Lansing. I have sampled only a minority of these reports, but I would venture the opinion that none of them meet standards of general interest and/or academic merit. It must be remembered that MSUG had no regular research division until this past August. Much of the material issued by the former Field Administration Division was done on a crash-basis to meet specific demands, and it dealt mostly with governmental administrative reform. Furthermore, those in charge of such activity have not been oriented along academic research lines.

Problems in the execution of research.

1. The non-research demands made upon those interested in doing research have been heavy and one can expect this pressure to continue, though MSUG is sensitive to the importance of encouraging and protecting research activity. The National Institute of Administration and the Vietnamese Government need practical assistance in what they consider to be research, but which we would call document-gathering or low-level fact collecting, with emphasis in either case on legal materials.

2. The program carried out by the new Research Section requires somewhat elaborate clearance. Not only must research be cleared by MSUG and USOM, but also by the National Institute of Administration and the Presidency. The major research proposal of the Research Section is now under review by the Office of the President.

3. Certain aspects of Vietnamese political, social, and economic behavior and organization are foreclosed to research carried out under the clearance procedure. One must keep in mind that the Republic of Vietnam has only recently been launched and that it is coping with numerous challenges, which makes some areas of Vietnamese life difficult, if not impossible, to study in a formal research program.

Research prospects.

The above remarks are not intended to suggest the futility of obtaining publishable research from the Vietnam Project, but to place the problem within a realistic context.

1. Some of the studies which have been issued by MSUG could, through expansion, additional data, and other revisions, meet the standards for publication by the Governmental Research Bureau. Considerable effort has already been expended upon such studies, and the additional work required would not be much. I would suggest, in particular, studies done by Mr. Gerald Hickey, on the Montagnard area; by Mr. David Cole, on local taxation systems; and by Mr. Marvin Murphy, on central government finances.

2. The former Field Administration Division (now the Consulting Section) compiled a great amount of data, largely based on interviews in the provinces, in conducting its surveys. I am told that the preparation and execution of the interviews leaves something to be desired, and that very little of the field data entered into the mimeographed reports. At the same time, the files of this Division constitute an ore mine which I believe could produce some worthwhile studies on governmental organization and administration. There would be some merit in having the files worked over in East Lansing by persons interested in doing research in this area.
3. As I mentioned, I am not familiar with the overwhelming bulk of studies conducted by the former Field Administration Division. However, I think that some publishable research could be mined from the published surveys themselves.
4. The Research Section, under the headship of Dr. James Hendry, is developing some research proposals which, if Government approval is obtained, should eventually result in studies well worth publishing by the Governmental Research Bureau. I think I should leave it to Dr. Hendry to discuss what his group is doing.
5. Mr. Robert Gollings, head of the newly created Research and Training Section of the Police Administration Division, is interested in studying the impact and effectiveness of the MSU police program upon the three police services of Vietnam. I have already put him in contact with Dr. Weidner's operation.
6. I now come to my own research. I would like to present the following proposals:
 - (a) A collection of articles on North Vietnam, taken from North Vietnamese journals. A vietnamese friend of mine has collected a number of such articles, running to about 200 double-spaced type written pages. These articles, written during the short-lived "hundred flowers" period, provide a rare critical, perceptive, and illuminating picture of life in Communist Vietnam today. They have been selected from journals which the British mission in Hanoi has sent by pouch to the British Information Service at Saigon, which did the translating. The collection includes; a description of the land reform program by a cadre who were sent to a farming village during the "rectification campaign"; a legal attack on the land reform program by an eminent Communist lawyer, which contains a discussion of the relation of law to politics; a satire on intellectual conformity, in which, in the year 2000, the spoutings of a robot are found more appealing than the thoughts of a human poet; an examination of the role of the intellectual in Communist society; etc. This collection is going to be published by the South Vietnamese Ministry of Information next month. My part in it has been to advise the original compiler concerning the selections, to make some suggestions respecting organization and use of introductory material, and to edit the entire collection, which was in fairly rough English. If the Bureau is interested in publishing these pieces, I think we could have them ready shortly. I would

want to change the introductions to the pieces, write a long preface, eliminate some of the selections, and re-edit.

- (b) Communism in Vietnam. I am collaborating with the same person on a study of the Communist movement in this country. My main interest, and what I think will be the most worthwhile contribution, is in the regime of the North since Geneva. Very little has been published in this area, and we have some advantage by our access to the Northern press translations of the British. Also, my friend himself broke with the Communist regime only a couple of years ago and he knows others who have come South since the Geneva Agreement. In addition, I would like to get access to the files of the American Embassy. I think that the period up to 1954 has been pretty adequately handled by Ellen Hammer and Bernard Fall.
- (c) The Vietnamese National Assembly. I have been collecting background data on the legislature of this country -- election statistics, party affiliations, etc. I have just received passes permitting me and one of our Vietnamese MSUG professionals to attend sessions of the Assembly, and this will permit some direct observations and the chance to meet some of the deputies. The language barrier and lack of documentary data present difficulties, and I am not sure how successful my movements in this field will be. But I would like to handle the legislature in the context of an experiment in "controlled democracy," concentrating on the National Assembly's strivings to define a role for itself vis a vis the executive and groups in the population, and the factors that enable or inhibit its development into a meaningful policy-making institution.

East Lansing Coordination.

1. The paucity of response from Vietnam to your statement should not be interpreted as a lack of interest. In addition to the early deadline, the general terms of the statement left uncertainties in a number of minds. You must remember that very few of the staff here are from Michigan State University, still fewer have had any association with the Political Science Department or the Governmental Research Bureau, and even we insiders are not without questions. It would be very helpful if you could provide some detailed information on the proposed publication series: the length of the articles, the areas of interest, format and proposed distribution, etc.

2. There are a number of people with the Vietnam Project who could contribute to the success of the publication series, but active solicitation and encouragement from East Lansing will be essential. A large majority of these persons have not had any connection with Michigan State University except in Vietnam, and some of them are Vietnamese. This basic fact should be kept clearly in view as you proceed with your project.